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## UNIVERSITY COLLEGE LONDON FACULTY OF THE BUILT ENVIRONMENT BARTLETT SCHOOL OF PLANNING

## MAJOR RESEARCH PROJECT (MRP)

Title

Establishing a tool kit for infill development on post-war mid to high rise estates to improve open space and the relationship with the wider street.

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Being a Major Project in MSc Urban Design and City Planning submitted to the faculty of The Built Environment as part of the requirements for the award of the MSc Urban Design and City Planning at University College London, I declare that this project is entirely my own work and that ideas, data and images, as well as direct quotations, drawn from elsewhere are identified and referenced.

Louisa Facchino-Stack

2nd September 2019

## **ACKNOWLEDGEMENTS**

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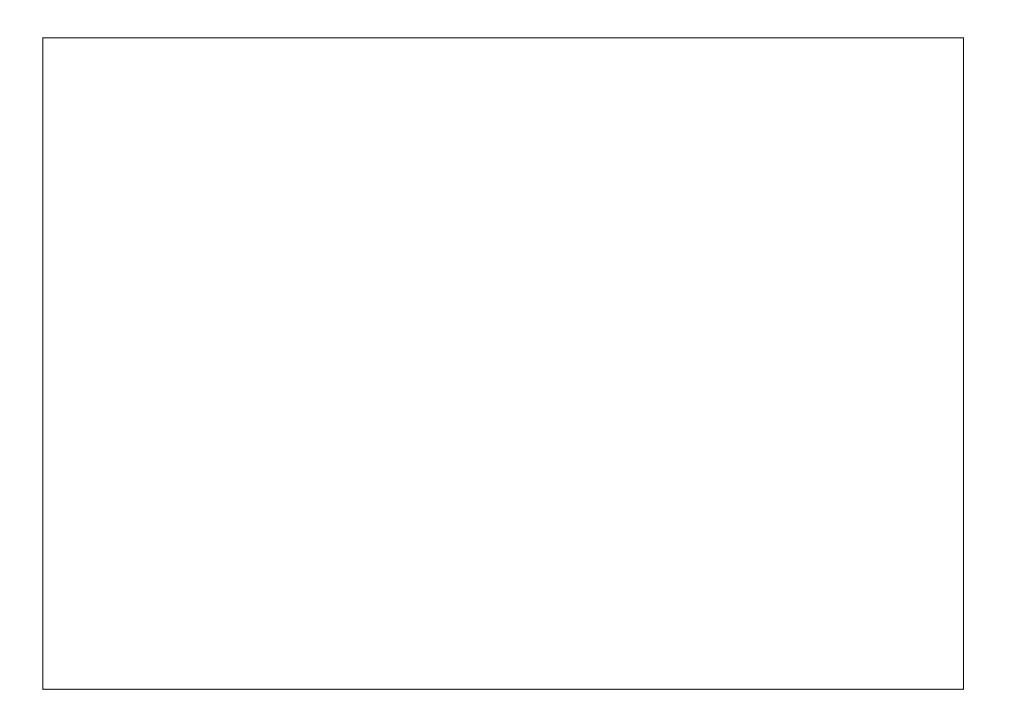
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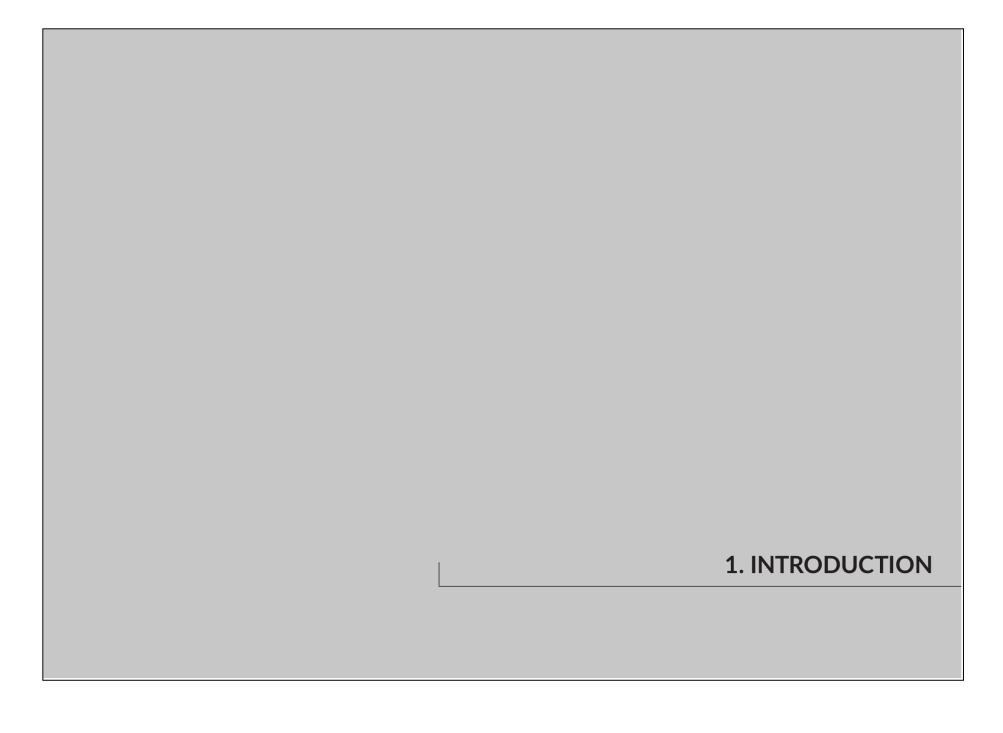
## **ABSTRACT**

After decades of cessation in council house building and depleting stock numbers, local authorities have recently been given the means to start building again to meet the UK housing shortage. Low density council owned estates, in particular post-war mid to high-rise estates, present an obvious opportunity to deliver estate intensification through infill development. Infill development, however, should benefit existing residents by addressing major problems, such as poorquality open space and the tenuous relationship with the street. This study proposes a tool kit to guide infill development on post-war, mid to high-rise estates in an attempt to address these aforementioned major problems through infill development.

The tool kit incorporates principles brought to light in a literature review of council estate regeneration theories and infill development case studies on post-war, mid to high-rise estates. The tool kit's effectiveness in improving open space and the relationship with the street through infill development is evaluated through a design response on the Home Park Estate in Lewisham. The study concludes that infill development implemented in accordance with the tool kit would produce higher quality, more useful open space and strengthen the relationships that estates have with the wider street to produce safer and more cohesive streets. Further research is needed to determine resident's aspirations for infill development and to determine the financial viability of infill.







#### INTRODUCTION

The UK is currently in the midst of a "housing crisis", where high rental and property prices result in many people living in unsuitable conditions; the effects of this phenomenon are intensified in London (GLA, 2017). Understanding the origin of this crisis is complex owing to its deeply political and economic nature (Edwards, 2016) and lies beyond the scope of this project. Importantly, however, we find ourselves in a situation where housing demand has outstripped market supply.

Since the 1980s, councils have been restricted by central government in their ability to borrow funds, preventing local authorities from delivering council housing schemes, however in 2018 the Housing Revenue Account (HRA) borrowing cap was lifted to allow local authorities to build housing. The Government expects that 20,000 council housing units will be delivered over 6 years (Office for Budget Responsibility, 2018, p. 50).

London's land prices are expensive and local authorities face funding shortages in a political climate of austerity. Councils are looking towards their own assets, such as existing estates, to deliver council housing and generate income. However, many council estates have mixed ownership as a result of the Right to Buy policy introduced in the 1980s. This makes estate redevelopment schemes expensive and complicated, as councils have to re-purchase properties at market rates, and as such the amount of affordable housing delivered on regenerated estates is often reduced (Future of London, 2016; Lees, 2014).

Assessing the redevelopment of council estates from a purely fiscal standpoint would be a grave oversight as regeneration is socially disruptive to residents who live on estates (Boughton, 2018; Edwards, 2016; Lees and Ferreri, 2016). Infill development on council estates therefore presents an economically viable and time-efficient opportunity for local authorities to deliver much needed housing. However, in order to be socially just, it is important that infill development improves estates for existing residents.

The project looks at how problems on post-war estates are exacerbated by their design and socio-economic context, specifically in regard to the poor quality, unsafe and underutilised open space and the poor relationship of estates to the wider street context. The project looks specifically at mid to high-rise estates, as such estates present a compelling opportunity to deliver infill development in a way that 'fixes' the faults in their original design to improve estates for existing residents.

Some local authorities in London have begun to look towards estate infill projects. It is clear from the literature, however, that there is no such framework as to how infill should be implemented on estates. The project, therefore, draws on key principles from existing council estate regeneration literature and also from estate infill case studies to inform the development of a tool kit that can be applied to estate infill schemes to ensure they improve the open space configuration on estates and the relationship that estates have with the street environment.

The project then applies these principles to a study site: the Home Park Estate in Lewisham, a post-war, mid to high-rise estate, which suffers from a number of problems including the under-use of open space and a poor relationship to the existing street context. The site was chosen because of its manageable size and the opportunity that it presents in amending these key problems to explore the research questions in a design response.

#### RESEARCH QUESTION

Q1.

How can infill development on council estates address design faults to improve open space and the relationship that estates have with the wider street?

#### **OBJECTIVES**

**OBJ1.** Explore the problems associated with post-war, mid to high-rise housing estates

OBJ2. Establish principles that infill development should follow in order to improve the quality and utility of open space and the relationship of the estate to the street

OBJ3. Develop a tool kit based on the above principles

OBJ4. Develop a design response on the Home Park estate which utilises the tool kit

OBJ5. Critically analyse the project findings and evaluate the tool kit

Research Method

Critically evaluate the findings from the design response and the project.

Evaluation

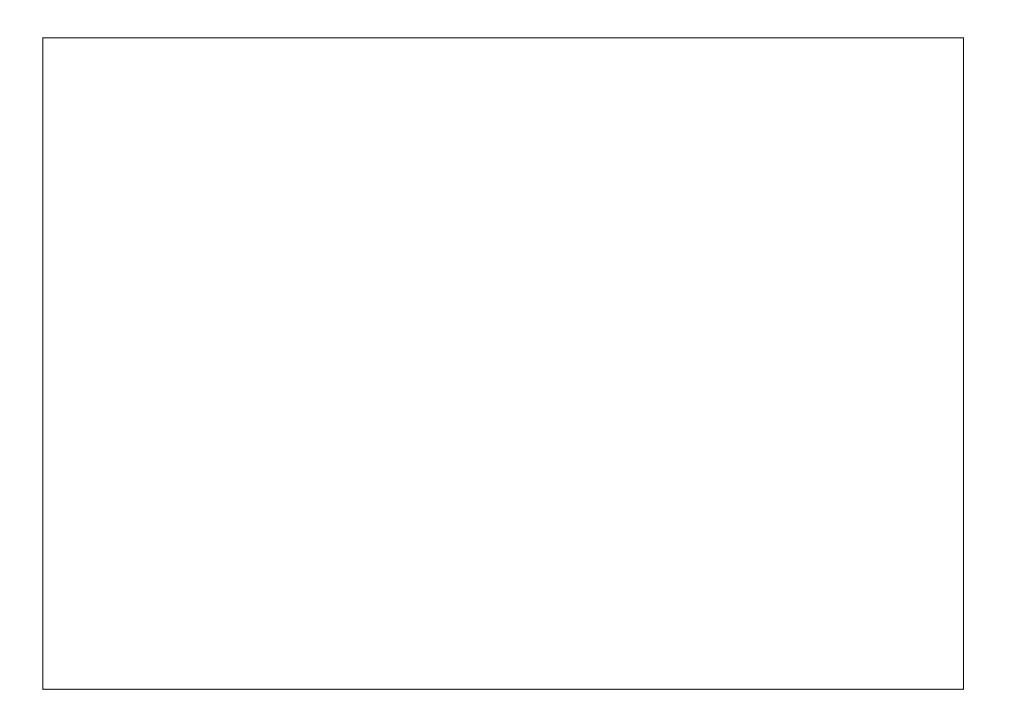
Looks critically at the application of the tool kit and the design response.

Justifies the originality and contribution of the project.

Suggests further research.







**OBJ1.** Explore the problems associated with post-war, mid to high-rise housing estates

OBJ2. Establish principles that infill development should follow in order to improve the quality and utility of open space and the relationship of the estate to the street

#### UK COUNCIL HOUSING PROVISION

#### Fig 1: St Martin's Cottages, Liverpool, 1869



#### Pre WWI

Housing was supplied largely by tenement blocks were built by



#### Inter-war years

The 1919 Act gave powers and subsidies to local Council and the Greater London Council delivered large amounts of public housing (Garside, 1988, p.30). Low density, suburban estates comprised of three bedroom houses, with bathrooms, kitchens and private gardens. Scholars agree that the houses provided good quality housing (Hollow, 2011, p.203-4; Olechowicz, 1997 p. 13). However, Olechowicz (1997) argues that lifestyles suffered as a result of a lack of local jobs, long



#### Forshaw and Abercrombie's County of London

Plan (1943) planned a large scale with an egalitarian purpose to provide homes for all.



allocated funding to slum clearance projects of more than six storeys high. High-rise flats were seen to provide a high-density solution, a concept that has been recently contested (Ellis, 2004, p.36; Barnes, 2015), and were initially marketed for their modern facilities

1800s 1914 1943 1930 1918 1945

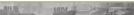
#### Fig 2: Caesar Street, London



## WWI

Inner city bomb damage resulted in an

## The Housing Act of 1930 lay the foundations for inner city council (Burnett, 1986, p. 243).





#### WWII

Housebuilding was again interrupted with WWII, which resulted in extensive bomb damage to inner city housing causing a housing shortage. A 1945 Coalition White Paper estimate that 750,000 new homes were needed across the UK along with another 500,000 to replace bomb damaged

# In 1953 318,000 homes were built nationwide:



## Right to Buy

The 1980 Right to Buy policy forced local authorities to sell council houses at substantial discounts to tenants. The policy was popular with one third of council tenants having purchased their houses as of 2016 (Murie, 2016, p.5). Consensus amongst academia argues that the policy forms part of the explanation for a housing crisis, as council housing has been substantially diminished (Murie, 2016; Boughton, 2018).

#### Housing Crisis

London needs 65,000 new homes per year to meet the capital's housing need. In 2016/17 there were 40,530 net new housing completions in London, which is the highest delivery since data was first recorded in 2004/05 (GLA, 2017).

1980 2017 1970 2001 2018



Fig 7: Ronan Point, built in 1968 collapsed 2 months

In 1980 local authority owned housing **peaked at 32%** of the total dwelling stock in the UK (GLA 2017)

By 2001 council housing made up just **13%** (ONS, n.d).

The Housing Revenue Account (HRA) borrowing cap was lifted to allow local authorities to build houses. Centre for London are optimistic about the delivery of council homes, with 23,600 expected to be delivered over the next 5 years (Centre for London, 2018). Many new council housing schemes are considered successful with recently built King Crescent Estate in Hackney winning the RIBA national award in 2018.

In 2017 council housing made up just 6.5% (ONS, n.d).

## **Council House Building**

Slum clearance was still a priority up

to the 1960s.

Public housing delivery was driven largely by quantity demands, rather than quality and was largely inspired by the modernist movement. Open space provision in post-war housing followed the idea that towers would leave more space for parklands, however lack of public funding resulted in poor quality parklands. The Parker Morris standards introduced in 1961 raised physical standards, requiring larger dwellings and central heating (Goodchild and Furbey, 1986). Despite this, scholars have argued that underfunding plagued council housing in this period; as noted by Taylor (1979), many of the flats built just 10 years earlier had become hard to live in and hard to let.

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## PROBLEMS ON POST-WAR COUNCIL ESTATES







High no. storeys

ndustrialised construction

Poor quality open space

The Estate Regeneration National Strategy (DCLG, 2016) argues that estates need regeneration as they suffer from numerous problems:

'poor quality housing ...large areas of underutilised and degraded open space... inward looking and... disconnected from their surroundings.' (DCLG, 2016, p.2)

The following review will look to substantiate these claims looking at the impact of design and social factors in the creation of problems in post-war, mid to high-rise estates.

#### 'Poor quality housing'

Inextricably linked with post-war housing estates is Le Corbusier, whose vision for the city was to concentrate populations in high rise and slab blocks to reduce land congestion, resulting in set-back blocks in 'parklands' used for recreation. Designing the city in this way, Corbusier argued, improved courtyard flats, which suffered from a lack of sunlight and open space and departed from the wastefulness of detached dwellings (Fester Marmot, 1978, p.85).

Taylor (1979) argues that the council houses built according to Corbusien principles in the 60s and 70s were difficult to let' and 'difficult to live in'. He cites two reasons for this: the large, industrialised, unit construction, which produced poor quality housing, and the incorporation of the 'modern movement' in their design. Taylor's argument, however, is overly reliant on the impact of design. Housing was built on a mass scale with a lack of financial resources, resulting in many of the Corbusien principles being 'watered down' Fester Marmot (1978). Despite this, much of the housing in this period was spacious and provided high quality facilities in comparison to much of the private housing delivered from the 80s onwards (Goodchild and Furbey, 1986).



Fig. 9: Hutchesontown C, Gorbals, Glasgow. Designed by Basil Spence, the development was inspired by Le Corbuser's maisonette blocks in Marseilles, however failed to include any play space or facilities for children. The estate suffered from many other problems, including damp and intestation and was subsequently demolished in 1993.









Poor quality play areas Poor quality open space Unclear distinctions between Insufficient densities to

#### 'Large areas of underutilised and degraded open space'

Towers (2000, p.61) argues that the quality of open space in many post-war council estates is poor, consisting of at best 'open, windswept grassed space dotted with a few trees' and at worst 'a bleak expanse of hard paving.

Towers (2000, p.43) has argued that although council estates were built on idealistic principles, council housing projects faced the 'reality of funding', which resulted in the quality of the public environment being 'downgraded and the amenities reduced to a minimum.'

Open spaces on estates also suffer from being encroached on by vehicular parking. Ravetz (1980) argues that improved car access on estates has resulted in poorer access for pedestrians. Haughton and Hunter (2004, p.106) have argued that the dominance of the car on estates not only makes walking and cycling more difficult, but 'undermines the creative use of urban space.' They also argue that it makes the public spaces within estates dangerous for playing

The poor quality of open space is evident in a number of post-war high and mid-rise housing estates, as demonstrated in the following schemes (right).









Fig 14: Reynolds House, Aston, built in 1966. Image shows open space at the foot of the tower,





High no. storeys

laised walkways

#### 'Inward looking'

The problems on post-war estates were famously the subject of the influential study Utopia on Trial (Coleman, 1985), which argued that council estates suffer from 'social malaise', manifesting as litter, graffiti and vandalism. She correlated the problems with design features such as number of storeys and the presence of raised walkways, which result in a lack of natural surveillance at ground floor level. Raised walkways have also been criticised by Ravetz (2001, p. 198) who argued that streets in the sky reduce footfall on the street leaving ground level shops and car parks 'abandoned to wreckers.' Coleman's criticism of raised walkways resulted in a shift in national policy resulting in the removal of many existing walkways.

Despite its influence, Coleman's work is highly controversial, receiving criticism for ignoring complex social factors, including the often underfunded management and maintenance (Spicker, 1987).

It is hard, however, to refute completely Coleman's conclusions given that the 'eyes on the street' principle for reducing crime is the mainstay of Jane Jacobs revered work, which has been adopted as a core principle of gold-standard urbanism. Further, Jacobs and Lees (2013) have revisited Coleman's work arguing that it brought to the fore the idea of 'defensible space' in a British social housing context. Defensible space was coined by Newman (1970), as the idea that if resident's feel a sense of ownership over external spaces they will take care of the spaces and as such crime will be reduced as criminals sense a watchful community.



Fig 10: Walkways on the Broadwater Farm Estate, London, completed in the 1970s. High crime rates were seen in the areas beneath the walkways, as a result of the lack of overlooking and poor lighting. Many of the raised walkways have since been demolished, and along with other influencing social factors, crime rates have improved on the estate.



Dominance of vehicular movements



Complex move network

#### 'Disconnected from their surroundings'

The street network on post-war council estates has been criticised by Satchwell and Cowan (2017) who argue that often streets in post-war estates do not follow existing street patterns, and as a consequence tend not to have positive effects at the street level. Hanley (2007) argues that streets in post-war estates are often 'warren-like'.

"Completing London's Streets" published by Savills (2016) also argues that post-war estate streets are problematic, citing a survey of industry 'experts' who state that people prefer living in traditional street patterns. The report also looks at how 'locational value', recognised by estate agents as a driver of property price and sales rate, is influenced by traditional street networks that are highly permeable. They state that estates regenerated to their 'complete streets' model have the potential to increase the locational value of an area. This more convincing evidence shows how reintroducing street networks into estates improves not only the estate itself, but also how streets (and the lack of street networks) contribute to the overall neighbourhood.



Fig 15: Thamesmead Estate completed in 1968. Image shows a poor relationship to the street.



Fig. 16: Haygate Estate. Image shows a poor relationship to the street.

#### The debate surrounding these problems

It is important to note that the above design features and resultant problems do not plague all post-war council estates. Research by Power (2018) has found that the majority of residents liked being social housing tenants, as well as their local community.

It is also pertinent to exercise caution when directly linking design features to problems in order to avoid being environmentally deterministic.

Another school of thought argues that problems on post-war estates originate in social factors: Boughton (2018, p.106-7) and Jones (2010, p. 510) argue that from 1954 onwards the philosophy of council housing concentrated on being a safety net for the poorest rather than serving needs more generally. Gray (1976) and Jones (2010) note that tenants were allocated different qualities of council housing based on qualitative assessments of their 'suitability'. 'Lower grade tenants', deemed as those with a history of anti-social problems, were allocated to the lesser quality housing, and 'higher-grade families' to the better-quality housing. Boughton (2018, p.107) argues that this led to residents being seen as 'second-rate' and Jones (2010) argued this had 'potentially hugely significant' implications for 'social-spatial polarisation and working-class fragmentation.' Ravetz (2001) notes a consequence of this was the separation of estates from the wider streets ('ghettoisation') reinforced by single-class schooling and healthcare and a deprivation of shoos.

There are many examples of mid to high-rise post-war council housing estates that have successful outdoor spaces and do respond well to the wider street environment. Examples of these are shown in the images to the right.



Fig 17: Successful outdoor space in the Barbican Estate



Fig 19: Successful outdoor space in the Alexandra Road Estate



Fig 18: The active frontages of Crescent House ensure a good relationship with the wider street.



Fig 20: The active frontages of The Brunswick Centre ensure a good relationship with the wider stree

#### COUNCIL ESTATE REGENERATION

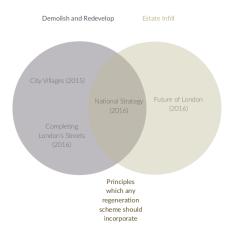


Illustration of the three regeneration categories which the literature conforms to

#### Demolition and Redevelopment of Council Estates

A number of studies argue that the demolition and redevelopment of council estates would significantly contribute to additional housing (IPPR, 2015; Savills, 2016). Both the IPPR and Savills suggest that a 'city village' approach to estate regeneration should be taken, which entails the demolition of council estates to rebuild 'traditional' streetscapes consisting of low and mid-rise terraced houses and mansion blocks. The IPPR also suggest retaining some existing towers to increase density. The ideology is based on studies that demonstrate a dislike for living in tall buildings, preferring to live in houses or apartments with a smaller number of units. The IPPR, however, suggest that such schemes can only be successful if local authorities maintain ownership of estates.

#### Challenges of demolition

Boughton (2018, p.270) critiques the city village argument stating that the 'sweeping vision' would result in 'life-changing, sometimes life-threatening, disruption.' Boughton (2018) goes as far as to suggest that the idea is a form of 'brusque social engineering.'

Watt (2013) also critiques the demolition and redevelopment of estates for accelerating gentrification, referring to a "state-induced ent gap" when housing stock is sold to developers who create new market dwellings. Edwards (2016, p.233) argues that such a process is 'socially disruptive' as it is often undertaken 'without adequate consultation' and involves 'disruption and some degree of dispersal of established communities.' Lees and Ferreri (2016) also argue that the demolition of social housing schemes in inner London has led to a 'social cleansing' of low-income tenants and is a form of state-led gentrification.

Lees (2014) cites a number of examples of the demolition and rebuilding of estates as new mixed communities, where the majority of the homes (75% in the case of the Haygate Estate in Southwark) are proposed for private sale, rather than for existing estate tenants who were forced to move outside the local district.

Demolition schemes also face problems in relation to land and property ownership. Future of London (2016) argue that the "pepperpotting" of Right to Buy properties in council estates makes some redevelopment schemes un-viable as a result of high buy-back prices.

#### Infill Development on Council Estates

Future of London (2016) instead suggest that infill development on council estates can deliver homes and contribute to the success of place by developing areas between buildings and along the edges of estates, or by converting ancillary buildings. The paper states that it is an easier, cheaper and quicker solution, and can bring about

estate wide improvements. The paper does not suggest overarching principles to which infill development should follow, merely suggesting that infill development warrants attention by planning authorities.

Altered Estates (2016) also argue that in some cases infill development is the appropriate solution to deliver additional housing and improvements to the public realm on estates. The paper suggests a small number of design principles which should guide estate regeneration, summarised in **Table 1**.

#### Challenges of infill

Altered Estates (2016) and Future of London (2016) both argue that in many cases infill development can be a successful solution to delivering more and improved homes on existing estates. They do however, both acknowledge that infill schemes can sometimes be a short-term pragmatic solution that prevents implementation of a comprehensive redevelopment scheme in the future.

#### Strategic Estate Regeneration

The Estate Regeneration National Strategy (DCLG, 2016) proposes the regeneration of low-density estates in inner cities to provide net additional homes. It is a strategic document which could apply to both demolition and infill schemes. It suggests a number of principles to which any regeneration scheme should incorporate. The strategy is too generic to be directly helpful in guiding purely infill regeneration, however a number of the design principles could be applied.

**Table 1** pulls out the key design principles that are considered in the above strategies.

## SUMMARY

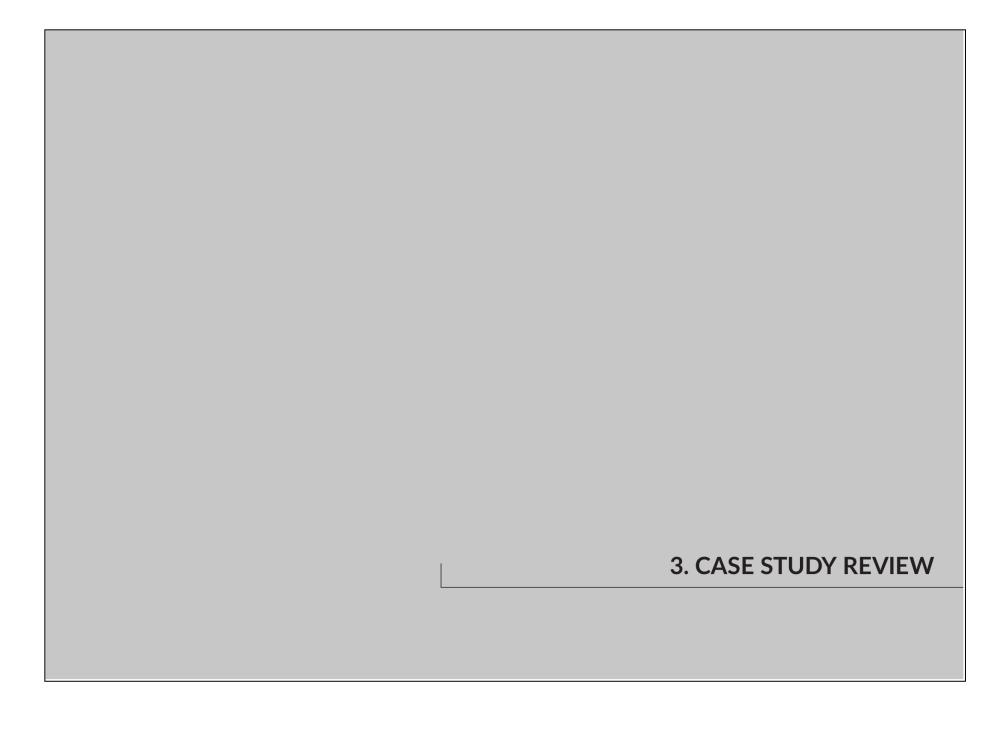
Streets and Movement  Movement patterns should be 'connected and permeable' allowing connection to the wider area  DCLG, Savills, HTA et al  Simple street layouts make way-finding easier and are attractive to visitors  Streets should be flexible in order to adapt to future change  Public ream design should adopt inclusive design principles to ensure it is used by everyone  DCLG  Regeneration should promote walkable neighbourhoods with access to local facilities and public transport  DCLG, Savills  Streets should be mixed use, where appropriate, including retail commercial and civic uses  Savills  Avoid domination of the street scene and public realm by parked cars  Development should restore historic street patterns to increase permeability  Safety and Security  Entrances and windows should face the street to provide natural surveillance  Savills  Streets should be well-lit  DCLG  Deun Space  Public space should be well-defined and useable, including communal gardens and public squares  Developments should accommodate public and private amenity space  DCLG, Savills  Open space should be designed to be low maintenance to ensure spaces are well-maintained and managed  Savills  Open spaces should be designed to be low maintenance to ensure spaces are well-maintained and managed  Savills  DCLG, Savills
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Public private and shared spaces should be well defined.
it ubite, private and shared spaces should be well defined.
Character and Placemaking
Neighbourhood identity should be reinforced in new development DCLG
A variety and interest in appearance should be created, especially in large scale development DCLG
Avoid creating instant diversity through a diverse range of architectural styles and materials HTA at al
A variety of neighbourhood facilities and activities should be located on main streets/ neighbourhood centres Savills, Future of London
Community facilities should be located at the interface with the surrounding area HTA et al
Integrate sites into the existing fabric Future of London, HTA et al

Table 1: Design principles relating to the public realm as considered in strategies related to estate regeneration

## CONCLUSION

This section has furthered an understanding of council housing provision in the UK, and the more specific issues related to postwar mid to high-rise estates. An examination of estate regeneration strategies concludes that infill development can often be less disruptive to residents than demolition schemes. Principles brought to light in a review of estate regeneration strategies will be incorporated in a tool kit for infill development. The following review of case studies will build on the principles in this section in order to formulate a tool kit.

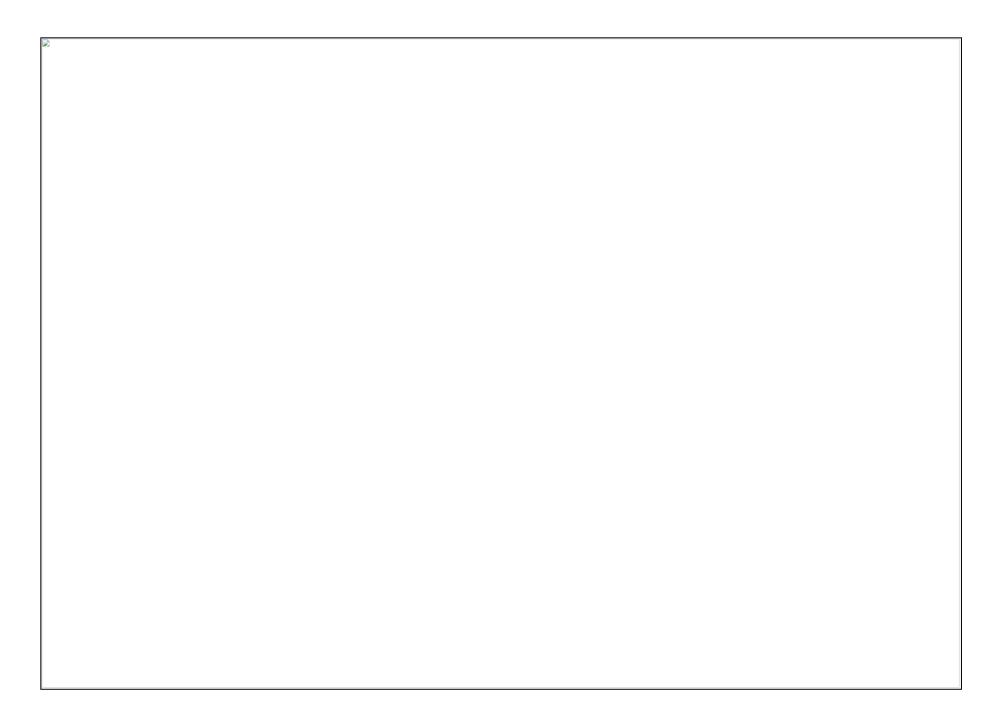




## INTRODUCTION

The four case studies chosen for review were selected as they detail infill schemes on post-war mid to high rise estates which involve no, or minimal, demolition. Such schemes are scarce and thus permissioned schemes are also included in the review. The schemes are analysed for their successes and expected successes in terms of improvements to open space and the relationship with the wider street. Successful aspects of these schemes are incorporated into the tool kit along with the principles extracted from the literature review.

OBJ2. Establish principles that infill development should follow in order to improve the quality and utility of open space and the relationship of the estate to the street



## KING SQUARE ESTATE, ISLINGTON

POLLARD THOMAS EDWARDS (2014)

#### Estate Problems



Poor quality open space



Dominance of vehicular



#### Scope of Redevelopment









71% AFFORDABLE



61% 2 BED 9% 3 BED

## ANALYSIS

## Open spaces and relationship with street

Fences should be used in unambiguous ways to clearly define public and private space.

Small areas of amenity space can provide useful open space.

Community ideas for open spaces should be incorporated into plans to ensure utility.

## Infill development

Low density garages and car parks can provide space for infill development

Using buildings to create open space courtyards can increase the privacy and the

Corner and street facing blocks improve the relationship of the estate with the

#### Estate Improvements

























Fig. 36: Named after one of Fig. 37: Improved refuse storage with accessible chute. the original architects of the estate.





Fig 40: Upgrades to the playground, funded by infill.

## THE TRIANGLE ESTATE, ISLINGTON

**ISLINGTON ARCHITECTS (2016)** 

#### Estate Problems











#### Scope of Redevelopment











2% 4 BED

## ANALYSIS

#### Open spaces and relationship with street

Reducing the amount of entry points into the blocks and securing entrances to improve the security of the estate.

Removing walkways between buildings to improve vitality at ground floor level

The identity of the block is retained in the new development retaining the triangular shape and in the proposed use of materials.

## Infill development

Ground-floor garages can provide space for infill development units. Cycle parking provided to compensate for lost vehicular parking.

If existing buildings are structurally sound, infill development can be accommodated as penthouses.

Adding corner blocks may help to improve the relationship to the street.

Units with private gardens at ground floor level can better accommodate families.

## Estate Improvements

## Relationship to street



Fig 43: Security problems are exacerbated by the blank end wall, which does not overlook to street

Fig 44: The eight-storey infill tower overlooks the street. It also provides active frontages at



Fig 45: Security problems as a result of the public access, basement garages and the raised walkways.



Fig. 46: Fob access security gates provide access to the estate. Ground floor dwellings with private gardens will replace the basement garages. Raised walkways are removed.

#### Amenity Space



Fig. 47: The existing podium is an area of hard-paved amenity space. Below the podium is garage space for cars.



Fig 48: The podium is removed and replaced with a landscaped courtyard garden incorporating a growing area.

## JUBILEE STREET, TOWER HAMLETS

#### BELL PHILLIPS ARCHITECTS (2016A)

#### Estate Problems



Unclear distinctions between public and private space



Poor quality open space



Complex movement



Poor quality play areas

# Improvements to Public Realm

Scope of Redevelopment

East Context Elevation



Fig 50: The car park (right), which suffers from anti-social behaviour problems and existing amenity space, which lacks privacy and safety.



Fig 51: Proposed additional play equipment funded by infill.



+24 HOMES



100% AFFORDABLE



21% 1 BED 33% 2 BED 33% 3 BED 13% 4 BED

## ANALYSIS

#### Open spaces and relationship with street

Upgrading equipment can improve play spaces

Reducing car parking space can decrease the feeling of vehicular dominance

Entrances located onto main streets to improve street vitality

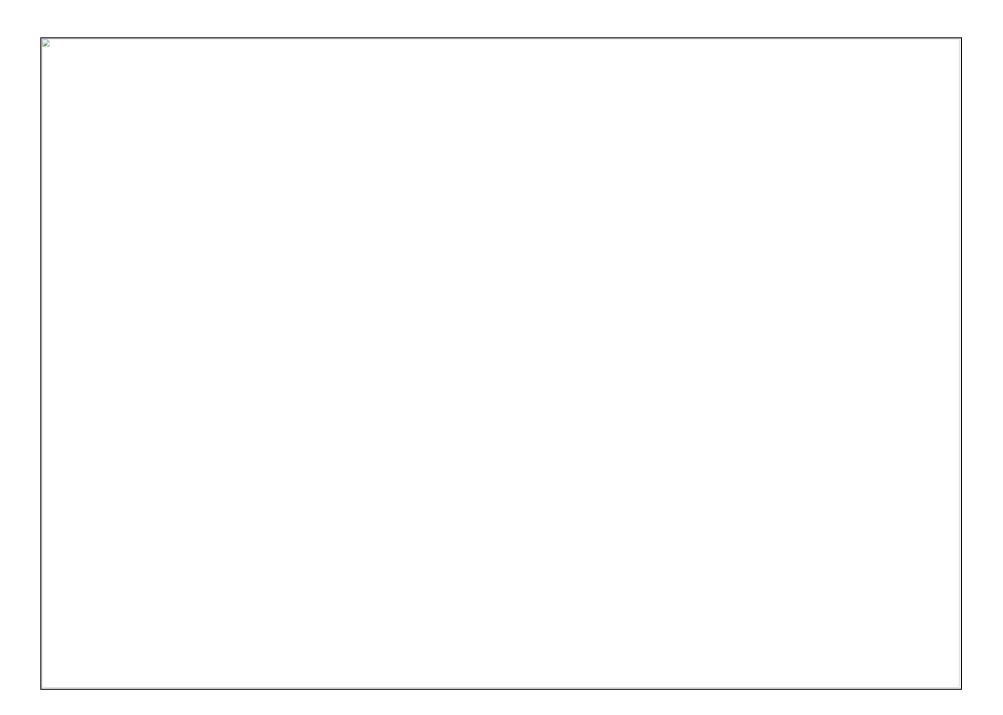
Use of fencing to signal boundary definition.

#### Infill development

Underused car parks can provide space for infill.

Locating the blocks in a way that reduces the vehicular dominance of main roads can improve the safety and amenity of open space.

Balconies overlook the park space to increase safety







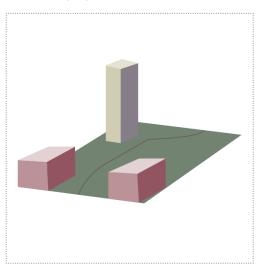
# TOOL KIT FOR INFILL DEVELOPMENT

# INTRODUCTION

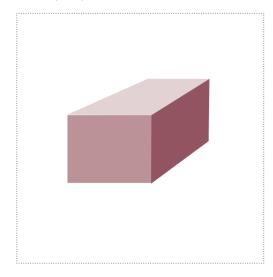
This chapter utilises the principles extracted from the literature and case study review to form a tool kit. Appendix 1 details how each of the tool kit principles were informed by the literature and case study review. The first stage of the tool kit looks at the strategic, overarching principles which all development on the site should adhere to. The second stage establishes rules to which the infill blocks should be implemented in accordance with and the third stage establishes the rules which should be applied to the plot to deliver public realm improvements. The tool kit should be applied to deliver infill development in order to improve the open spaces and the relationship that the estate has with the street.

**OBJ3.** Develop a tool kit based on the above principles

# STRATEGIC (1-3)



BLOCK (4-11)



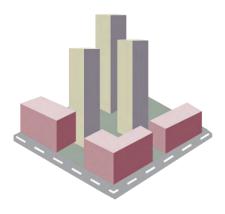
PLOT (12-16)



KEY







Avoid the over-development of estates.



Retains the openness of open space and protects amenity.

The existing street is not overwhelmed with development.

2.



Engage residents in meaningful consultation (see appendix 3 for further advice).



Open spaces respond to resident's needs to ensure

Facilities included benefit the wider community.

Movement routes correspond to movement patterns in the wider area.

3.

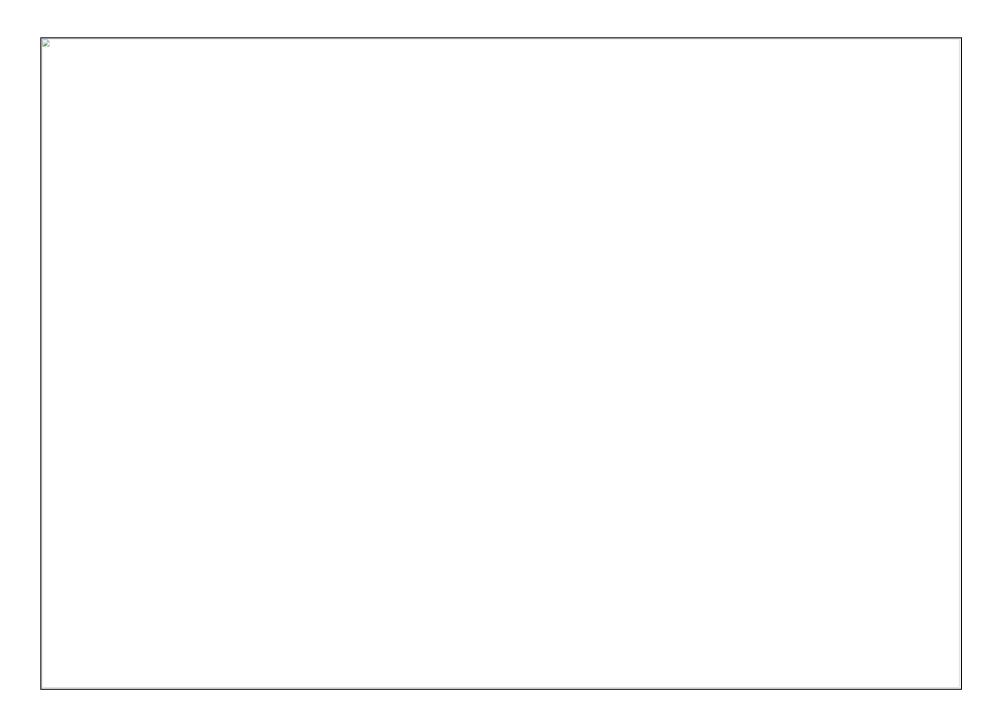


Reinforce neighbourhood identity.

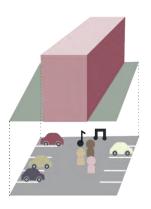


Installing public art animates open spaces and reinforces their public identity.

Using local materials to re-connect the estate to the street.



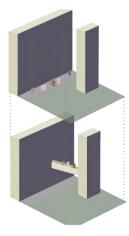
7.



#### Locate infill development in problem areas.



Removes the problem to improve the overall utility and safety of open spaces.

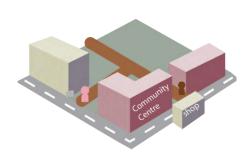


#### Remove walkways between buildings.



Re-orientates movement so pedestrians have priority on the ground floor to increase vitality of public spaces.

9.



#### Site blocks and facilities at the interface with the surrounding neighbourhood.



Defines the boundary of the estate, and the delineation of public and private open space.

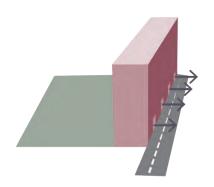
Ensures a positive contribution to the street.



Improves vitality at ground floor level, ensuring contribution to the wider street to alleviate security

Ensures that the estate contributes to the vitality of the wider area by encouraging cohesiveness between the estate and wider communities.

10.

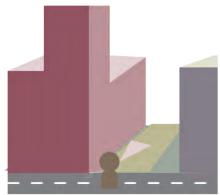


Entrances to blocks should face the street.



Defines the border of the estate, to clearly delineate public and private space.

11.



Blocks should frame important views or routes to ensure legibility.



Signals public routes to open spaces in the estate.



Brings more vitality to street level.



Creating a more legible estate ensures the block becomes an integral part of the urban grain.

Utilise small areas of open space and rooftop gardens.

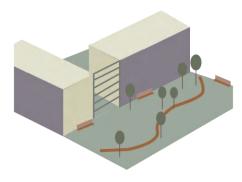


Re-landscape small areas of hard paving, such as those at the entrances to blocks and roof level gardens to provide high quality amenity space.



Entrance gardens can animate hard paving to improve the relationship of blocks with the street.

13.



Public and private space should be clearly defined with unambiguous fences and gates.



Better defines the use of spaces to avoid ambiguity.

Improves utility for families who value safe play



Clearly defines public movement networks.

14.



Amenity space should be provided for a range of users.



Ensures use by all.

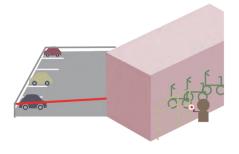


Ensures the estate becomes a useful area for the wider community. wider community.

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15.







Car parking and bike storage areas should be overlooked or secured with fob or barrier access.

Movement networks should be connected to the wider area.



Car parks are separated from open spaces to reduce vehicular dominance.



Improves vitality in open spaces and reinforces public and private definitions.

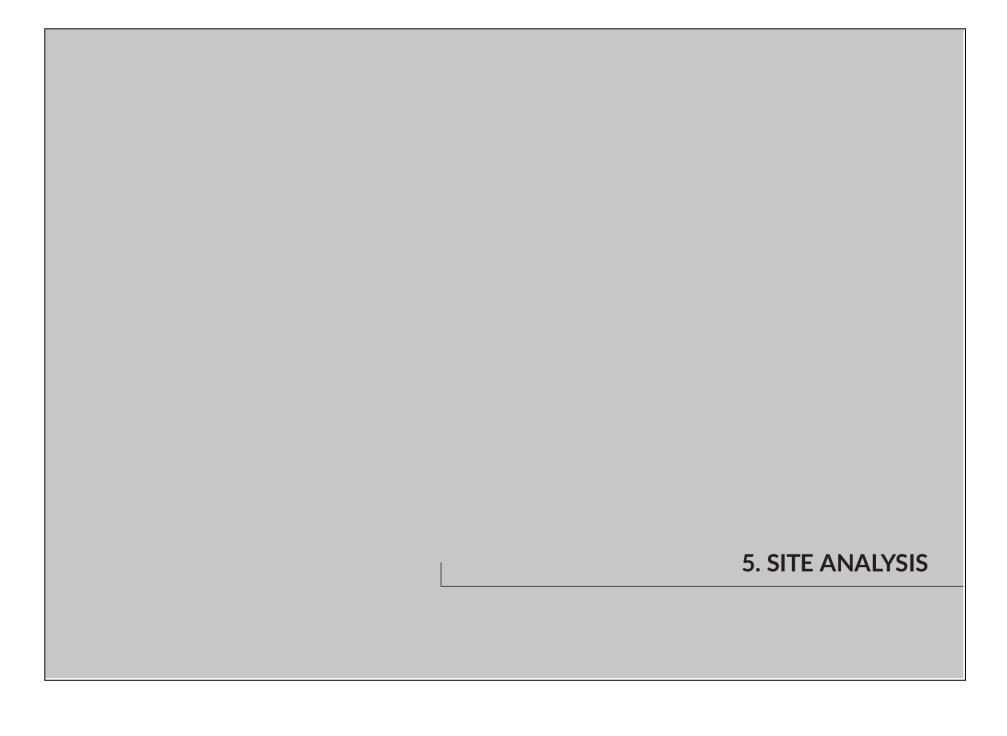


Reduces vehicular dominance on the surrounding streets.



The estate becomes part of the pedestrian network, shortening journey times.





# HOME PARK ESTATE, LEWISHAM

#### INTRODUCTION

The Home Park Estate in Lewishamwas built in circa. 1960s. It is comprised of T-shaped towers and is split into two areas separated by Winchfield Road. The design section will focus on the southern part of the site, as it is presents a more manageable area to test the tool kit and offers an opportunity to stitch the development site into the surrounding area.

The following section analyses key aspects of the Home Park Estate (both northern and southern areas) to establish local context. The analysis will then zoom into the southern portion of the estate to analyse unique problems in this portion. The analysis is used in section 6 to inform the design response, which responds to the estate's problems by applying the infill development tool kit.

Lewisham

Lewisham

Lewisham

OBJ4. Develop a design response on the Home Park estate which utilises the tool kit



Fig 52: Site boundary for this project includes solely the southern portion of Home Park Estate, shown in the solid line.

#### DEMOGRAPHICS (BELLINGHAM WARD)



POPULATION (BELLINGHAM WARD)



15,300

% CHILDREN (0-15) 24.1 London Av. 20%



% 65+ **10.4** London Av. 11.49



% BAME 51.3
London Av. 40.2%



#### ANALYSIS

Infill development must cater for higher than average children, through the provision of age appropriate facilities.

Development should respond to deprivation by providing social

#### REDEVELOPMENT OF THE FORMER HOUSING MANAGEMENT OFFICE





Demolition of former housing management office.

Provision of 31 homes (100% social rent) and community

Planning permission granted.



# **DEVELOPMENT PLANS**

Expected completion in 2021.

# POTENTIAL DEVELOPMENT- THE BRIDGE LEISURE CENTRE



The Bridge Leisure Centre located (shown in hatching) to the east of Home Park Estate.

#### CONTEXT

to provide new homes.

Current accessibility to Lower Sydenham station from the Estate is poor. The footpath through the industrial estate lacks safety, especially at night. The site could include a new route.

# CONSULTATION FEEDBACK



Bin store improvements needed



measures needed



Activity space needed for young people



Security measures needed using estate car parking

#### **ANALYSIS**

Consultation feedback to the Former Housing Management Office provides a basis for establishing

Development plans should be mindful of the permissioned development to avoid over-development.

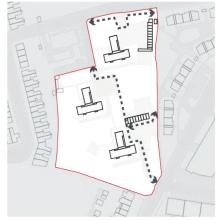
Redevelopment plans for the Bridge could improve access to Lower Sydenham.

# SITE ANALYSIS

# TRANSPORT



# PERMEABILITY



#### **ANALYSIS**

Routes to public transport should be maintained.

Permeability of the site is good and should be retained.

# KEY

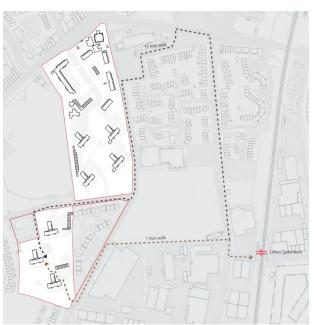


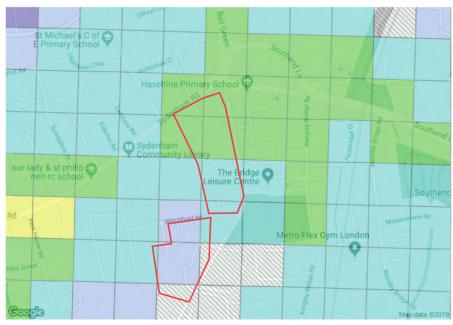




#### DISTANCE TO STATION

# PUBLIC TRANSPORT ACCESSIBILITY LEVEL (PTAL)





# ANALYSIS

The site has poor transport accessibility.

Improving the PTAL and the route to Lower Sydenham Station is a priority in redevelopment plans.



#### OPEN SPACE



1) SEMI-PRIVATE ESTATE SPACE

Unclear boundary distinction Poor quality playground and landscaping

4) THE BRIDGE LEISURE CENTRE

Swimming pool, gym and football pitches Indoor sports courts Membership access

2 HOME PARK

Outdoor gym High quality play space Provides footpath access to Sydenham Road

(5) GOALS AND BOWLS CLUB

5-a-side football pitches Bowls lawns Membership access

(3) ALLOTMENT

Waiting list for plots

#### ANALYSIS

There is good quality amenity space adjacent to the estate; poor quality open space on the estate can facilitate development.

Sports facilities in proximity to the estate are membership only. The estate could provide free sports facilities in recognition of high depravity rates.

KEY

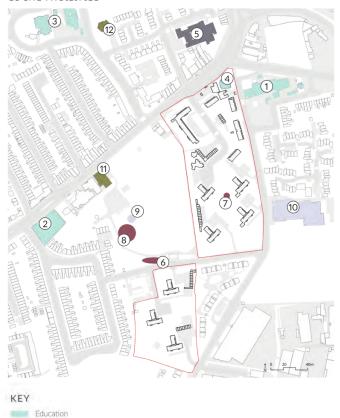
Publicly accessible

Semi-private

Semi-public sports facilities

Health

Sports Community



# CAPACITY QUALITY COMMUNITY FACILITIES 12. Sydenham Community Library

Computer and book club for 9-11 year olds
English and IT classes
Adult book club
Counselling & hearing aid clinic

13. Campion Hall Community Association

3. St Michaels CofE Primary School

Dance classes
Sports club for people with disabilities
4. Little Cherubs Nursery & Pre School

Dance classes
Sports club for people with disabilities
Meet new people and socialisation groups

5. Sydenham Green Group Practice

6. Home Park Adventure Playground

N/A
7. Home Park Estate Playground

N/A

8. Bela's Playground

YES

N/A

N/A

9. Home Park Outdoor Gym

9. Home Park Outdoor Gym

10. The Bridge Leisure Centre

N/A

There are a lack of facilities for teenagers.

#### ANALYSIS

Primary school and nursery facilities are at full capacity. Development could provide additional space

A new play facility should be provided on the estate as Bela's playground is not accessible via off-road means.

Community facilities are good quality and provide a range of activities. A new community space is to be provided in the permissioned development.

LOUISA FACCHINO-STACK

# LAND USE



# ANALYSIS

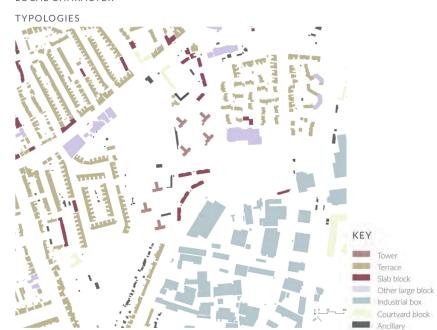
There are no shops in proximity to the estate. Development could provide space for this.

Schools are located on Sydenham Road. It is important that north-south routes are maintained to ensure easy accessibility.





# LOCAL CHARACTER



#### **BUILDING HEIGHT**









Prevailing terraced housing



On-site towers.

#### ANALYSIS

Home Park Estate sits in stark contrast to local typologies. Infill development should soften the contrast with complementing typologies.

Building heights sit in stark contrast to the surrounding area. Infill development provides an opportunity to bring the estate in line with the surrounding context.



# MOVEMENT NETWORK



# KEY

Primary roads Secondary roads

--- Tertiary roads

--- Footpaths





QUALITY ANALYSIS







Pedestrian experience would be improved if footpaths did not interact with parking.

Entranceways to buildings are vehicle dominated and lack a sense of arrival. Entrance gardens would improve the public realm around blocks.





(5)

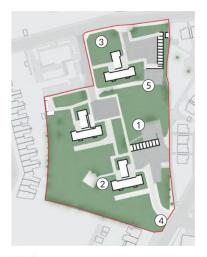


oor quality open space



Dominance of vehic movements

# OPEN SPACE



# Semi-private Private gardens

Car parking



QUALITY ANALYSIS

1



3



4



ANALYSIS

Car parks and garages provide space for infill.

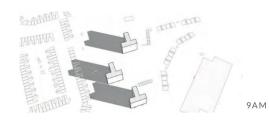
The open space lacks boundary definition and landscaping.

Poor
Adequate

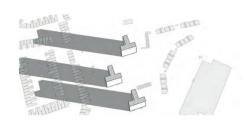
(5)

# SHADOW ANALYSIS

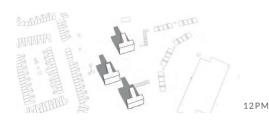
# MARCH

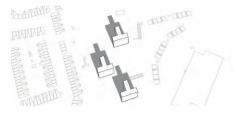


# SEPTEMBER

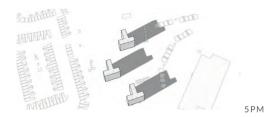


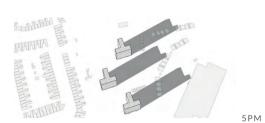
9AM





12PM





# ANALYSIS

Amenity of the infill development would be affected if located within shadows.

Infill development located to the south and east should be mindful of overshadowing.

# CONCLUSION

The analysis in this chapter, summarised in the SWOT diagrams below, is utilised in section 6 to deliver a design response that utilises the tool kit to respond to key issues on the estate.

#### STRENGTHS



Vast amounts of open space on and surrounding the estate.

Good quality community facilities in the area.

The estate has a permeable network of streets.

# WEAKNESSES



Open space on the estate is under-used as a result of its lack of amenity value.

There are sports facilities in proximity to the estate, but they are freely accessible.

Vehicular dominance as a result of the amount of car parking.

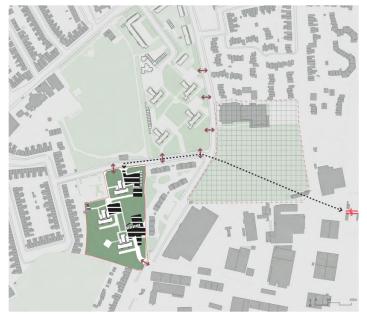
Unattractive bin storage.

High crime levels.

Lack of a relationship to the street as a result of the poor boundary definition.

Poor PTAI

# OPPORTUNITIES



Underused and poor-quality spaces which could facilitate infill.

Development could fund improvements to the public realm.

Development could help to reduce the high crime rates on the estate, by overlooking spaces and securing car parking.

PTAL could be improved by planning for future links through to the station.

# THREATS



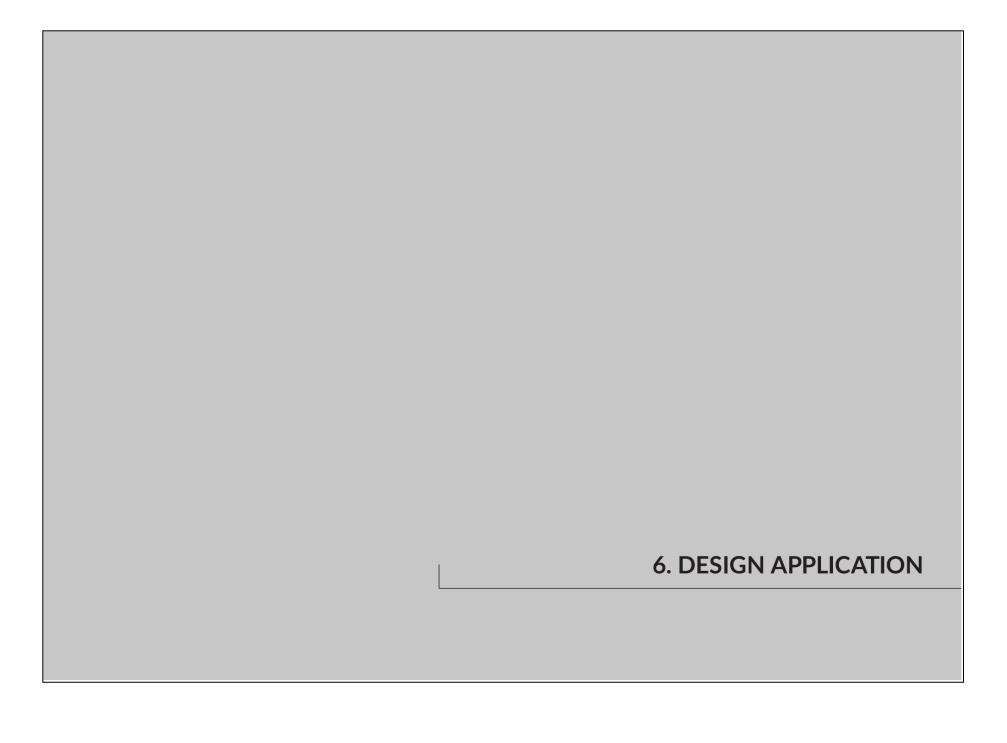
Surrounding development to the estate is low rise, limiting the heights and size of future developments.

Shadowing from the towers limits where infill development can be located to avoid overshadowing.

Nursery facilities lack capacity.

Infill development should not hinder future redevelopment.





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#### INTRODUCTION

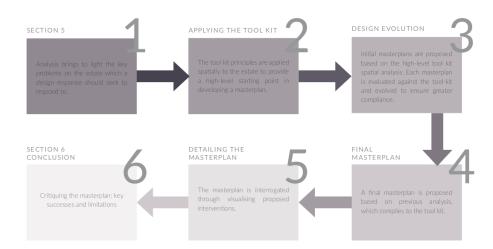
The following section will detail the design response on the Home Park Estate, utilising the tool kit and responding to the analysis in the previous section.

The infill development implemented on the estate aims to improve the relationship that the estate has with the wider street environment and improve the overall quality and usefulness of the open space in line with the aims of the project.

The section details the development of the design to fully explain how the tool kit principles have been implemented on the estate, moving from a high-level spatial analysis of how the tool kit could be applied to deliver infill development on the estate, to looking critically at how the tool kit was applied as the masterplan progressed through design evolution.

The section then proposes a final masterplan, and looks in detail at the design solutions on the estate through cross-sections, impressions and precedents.

The following flow diagram shows the process used to develop the design:



**OBJ4.** Develop a design response on the Home Park estate which utilises the tool kit

#### TOOL KIT PRINCIPLES





Avoid over development Meaningful consultation Neighbourhood identity







Infill car parks/ garages Reduce vehicular dominance



Infill as stacking





Remove walkways





Street facing entrances



Frame public routes



Small open space areas



Public - private space



Amenity space for all



Secure parking



#### APPLYING THE TOOL KIT

#### STRATEGIC







Development should not affect the amenity of the existing





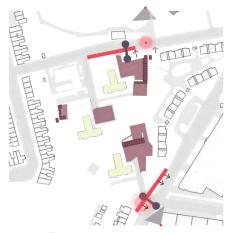






Consultation feedback to the Former Housing Management Office suggested improvements were needed to bin stores and more activity space needed for young people; this could incorporate sports space, located at the interface with the

#### **BLOCK**







4 & 7

Car Parks and garages could accommodate infill development, car dominance.



<u>→</u> 5 & 10

Enclosing the estate with street facing blocks introduces boundary definition to improve the relationship with the street.



Additional stories to raise funds to improve green spaces, the





Non-residential facilities should be located at these key nodes to connect the estate to surrounding communities.



Development should frame key public routes into the estate to reinforce the public nature of routes.

# TOWARDS A MASTERPLAN: DESIGN EVOLUTION





DRAFT MASTERPLAN 1 (DMP1)





12

Entrance gardens to make entrances more pleasant for residents and provide a public space at the interface with the street.



Key N-S route to connect the estate to surrounding areas. The route should be public to ensure permeability and to link the estate to the wider context.



Fences should be used to define private areas within the development, which could include courtyard gardens, car parks and bike stores.



1.5

Secure car parking area overlooked by the permissioned developement to improve vehicle crime rates.

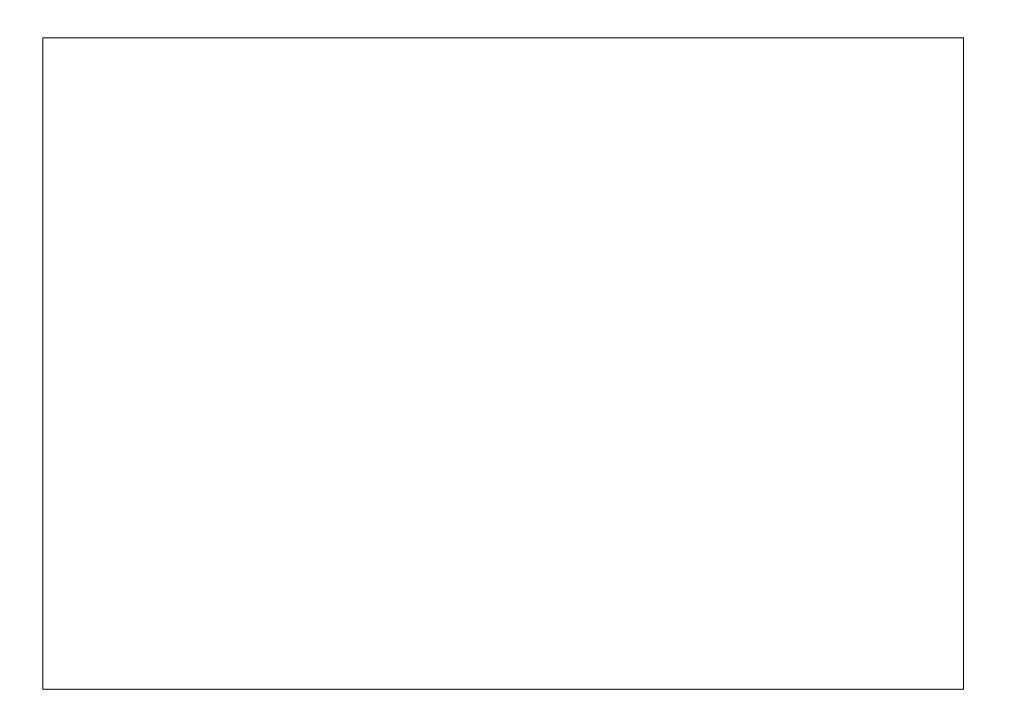


DMP3:

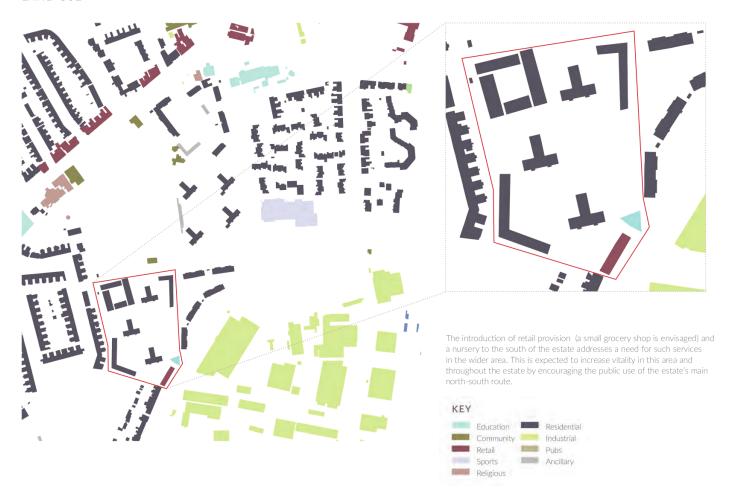


	FINAL MASTERPLAN (MP5): PLAN			
	EXISTING	PROPOSED		
68				

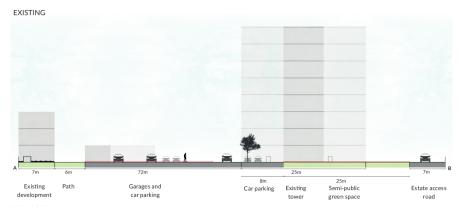




# LAND USE

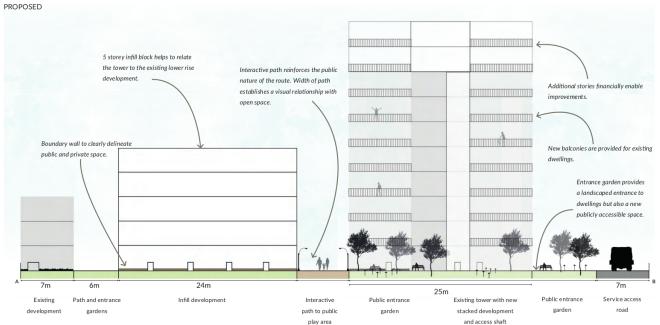


# DETAILING THE MASTERPLAN





1.11







PROPOSED



New entrance way introduces vitality into the entrance garden ensuring that it is overlooked entrance garden a 'resting' rather than transient space.

Lighting ensures the entrance garden is safe and usable at night. Benches to make the

Rubbish bins are removed from roadside and placed in the new refuse storage areas.

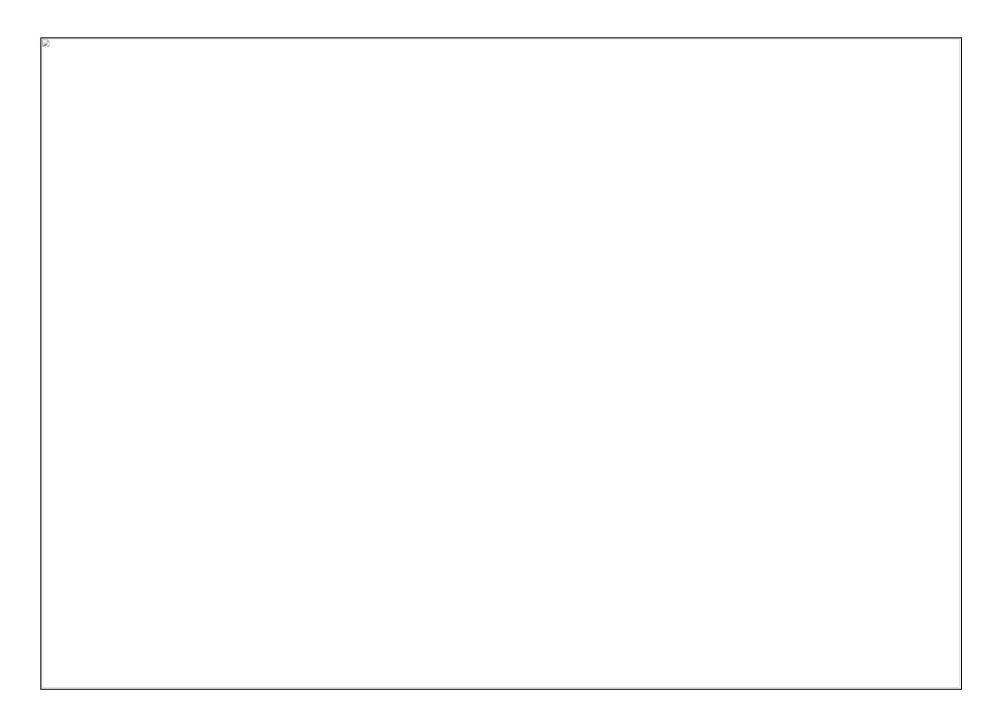
Foliage and planting to make the entrance garden more pleasant and contribute to the street scene.

# PRECEDENTS











MP5

Street facing development completes the frontage and introduces overlooking on the main road, contributing to the street environment.

Private garden is clearly demarcated with fences.

Play street signals the public route to the play area.



Secure bike storage facility. Offers an alternative to car ownership.

Landscaping ensures that the verdant character of the estate persists, despite the new development.

Public nature of the path is signified by street furniture.





# PROPOSED



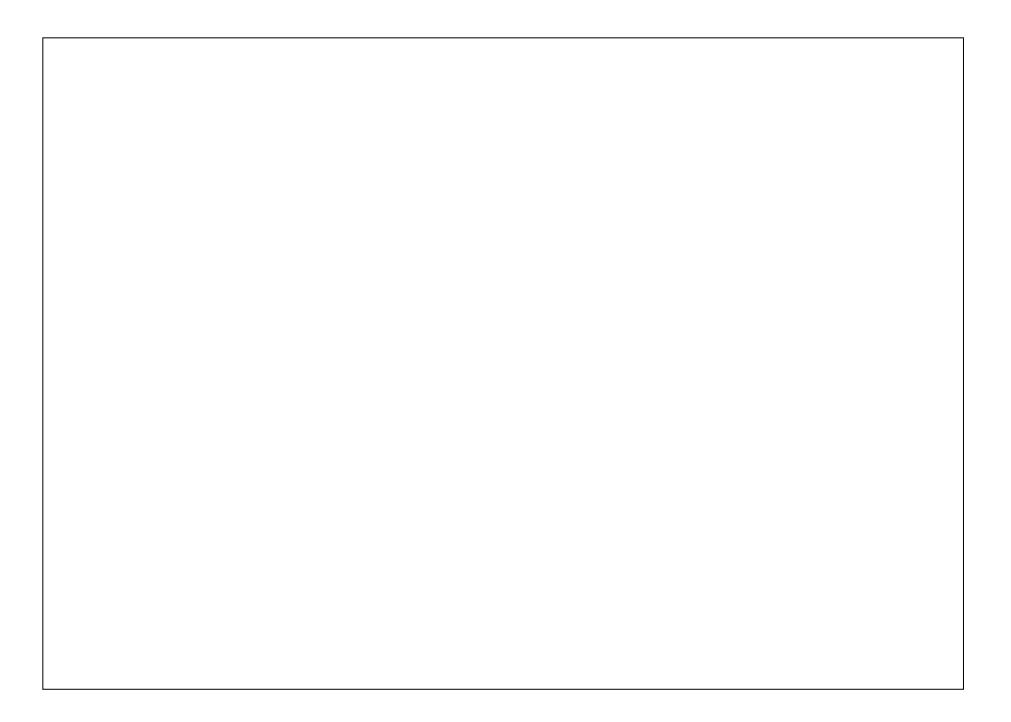
Future proofed with electric car charging ports.

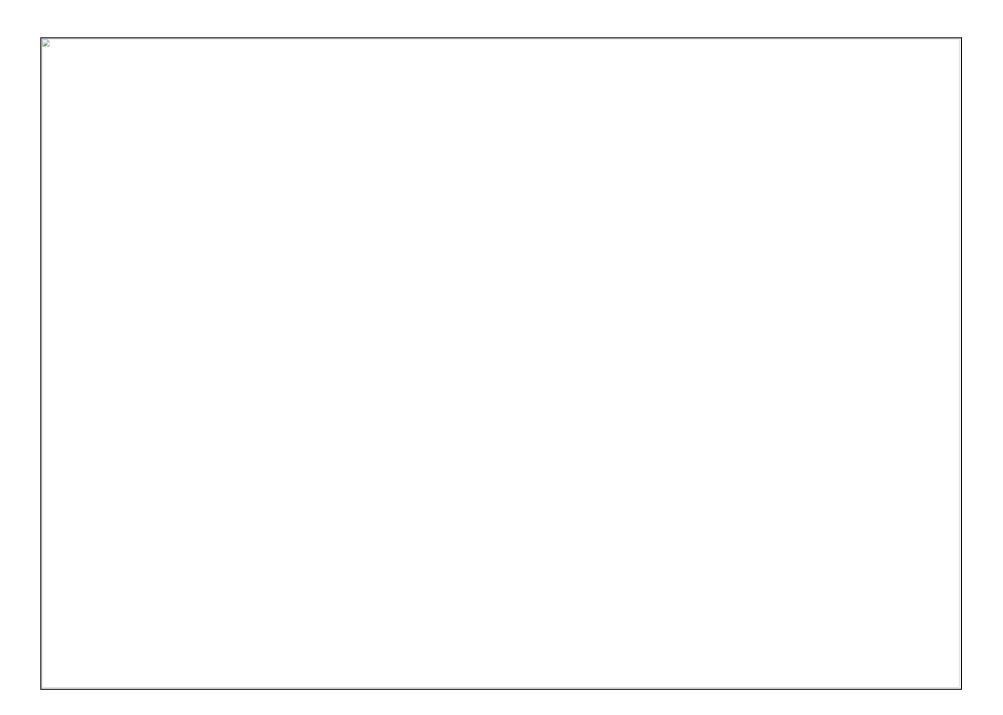
Locked gates to ensure security of the cars.
Opened with a fob given to car owners. This is to reduce the high vehicle crime on the estate.

One car park reduces vehicular dominance on the estate.

Space for 26 cars. 32 cars are surveyed on the estate. Connections to the station are to be improved with future

to be improved with future development at the Bridge Leisure centre, increasing PTAL and decreasing the need for cars. Cycle parking is provided for each block, also decreasing car demand.









PROPOSED

Potential to retrofit glass balconies to towers to improve use for residents and appearance.

Unambiguous fence to delineate the private garden.

Play street to signal route to the play ground and the public nature of the path.

Washing line to replace the informal existing one out up by residents to respond to residents needs.

Segregated private garden is a safe place for children to play in.

SUPERVISED BY: TOBIAS GOEVERT







PROPOSED

Street facing entrances. -

Private resident's garden segregated by unambiguous fence.



Corner facing block to define the edges of the estate and to reduce road dominance to improve open space to the rear.

Nursery provision responds to local under provision. Location opposite the shop creates a new neighbourhood centre. Convenient location opposite the adjacent industrial area.

Interactive pathway to promote play and signal the public route to the playground and MUGA.

Grocery shop in response to resident's consultation feedback (to Lewisham's consultation on the Former Housing Office) and local needs. Located at interface with existing community. Location here will encourage people to use the estate's public street network to increase vitality.

# CONCLUSION

# EXPECTED SUCCESSES



# RELATIONSHIP TO THE STREET



and 'eyes on street'

Reduced crime



Space for retail space and nursery



Complete street frontages



Additional public movement network



Meets local needs Harmonises the estate with surrounding development



permeability



Designs out ambiguity of public/private space



Improved quality and usability of private spaces



Improved quality and usability of public spaces



Public facility

Meets local needs



from main roads



Safer play spaces



OPEN SPACE

Sale of market dwellings



Funds public realm improvements





Improved residents



experience for experience for local

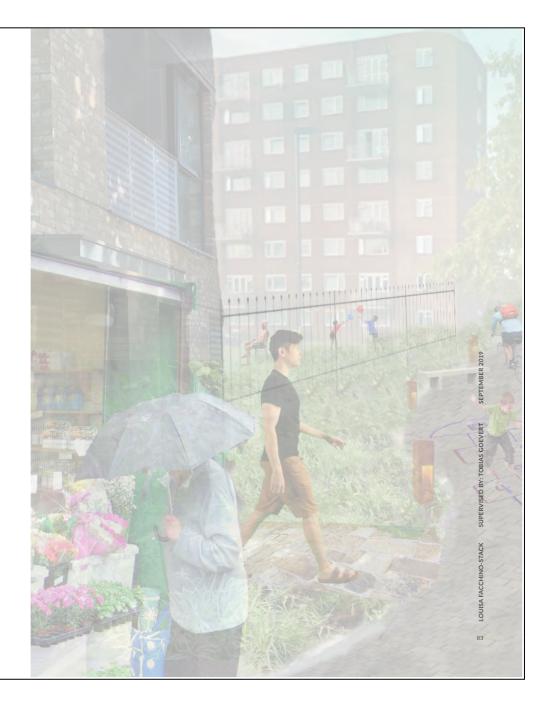
# LIMITATIONS



Lack of consultation with residents means that designs are not informed by their aspirations for the site.



Reduction in car parking relies on development at the Bridge Leisure Centre coming forward to improve connections to the station. Until car reliance is reduced parking pressures will be increased.







#### CONCLUSION

### 1. SUMMARY OF FINDINGS

The literature review brought to light the fact that some mid to high-rise post-war suffer from similar issues in regard to the quality of open space leading to its underuse and a poor relationship with the wider street environment. The argument that the problems are directly a result of original design is perhaps too simplistic to fully explain the complex socio-economic causes of problems on underfunded estates. However, the argument does have some merit if applied critically and all contributing factors are taken into account.

Demolishing and rebuilding estates is one solution proposed to improve estates' quality, however the literature shows that it is not only disruptive to residents, but also may be un-viable as a result of the high cost of reacquiring Right to Buy properties and the environmental unsustainability, Infill development is a proposed alternative to improve council estates as a result of the financial incentives, minimal disruption to residents and the potential it has to design out the original faults in estates.

The case study review revealed that infill development has the potential to improve the open space and the relationships that estates have with the wider street through improving the definition of public and private spaces, completing street frontages, overlooking crime prone areas and introducing new facilities. Funding raised from the sale of a percentage of market properties can deliver affordable housing and improved facilities. The King Square Estate is a particularly successful example.

### 2. APPLICATION TO RESEARCH OBJECTIVES

A set of tools derived from a literature and case study review were used to explore the following research question:

Q1.

How can infill development on council estates address design faults to improve open spaces and the relationship that estates have with the wider street?

The tool kit was tested on the Home Park Estate in Lewisham, seeking to establish how infill development should be implemented to achieve improved open spaces on the estate and an improved relationship to the wider street.

The Home Park Estate design response positively answers the research question: infill development, utilising the principles in the tool kit, can improve open spaces by 'shielding' open space to improve safety, better define private and public spaces, fund open space amenities and reduce vehicular dominance. Infill also improves the relationship that the estate has with the wider street through increasing overdooking

OBJ5. Critically analyse the project findings and evaluate the tool kit

to reduce crime, harmonising the estate with the surrounding fabric, introducing vitality through providing space for retail and other facilities and providing an improved public movement network.

Positive findings towards infill development on council estates seen in the literature and case study review and the design response answer the research question. This study therefore provides a valuable contribution to a gap in the literature looking at the viability of infill development on council estates.

#### 3. LIMITATIONS

As councils and other bodies are only just beginning to turn to estates to provide additional housing, there is a lack of literature looking at infill development, and so the tool kit has been based on more general principles in council estate regeneration.

It is also acknowledged that infill development cannot provide a viable solution to estate regeneration in every case, as some estates may be structurally unsound, which may limit the application potential of the study.

Funding shortages for local authorities may limit the delivery of all proposed public realm improvements.

Due to time constraints, it was not possible to consult with residents; the study merely applied the consultation feedback to the development on the Former Housing Office undertaken by the council to inform the designs. Before work on the project continues, the community should be consulted in order to design spaces that meet residents' needs and will therefore be more useful to them.

Infill development schemes rely on the local authorities' ability to borrow money, and as funding for council housing is a deeply political issue, the future of funding is uncertain.

### KEY DELIVERABLES (SEE APPENDIX 2)

EXISTING

WHOLE ESTATE

350 HOMES



250 AFFORDABLE HOMES WHOLE ESTATE



0.8HA SEMI PRIVATE OPEN SPACE



0 RETAIL



0 FACILITIES



**80 CAR SPACES** 

PROPOSED



+98 HOMES



+27%

68 AFFORDABLE HOMES



0.5HA PUBLIC 0.3 HA PRIVATE OPEN SPACE



+1 RETAIL UNIT





1 NURSERY 1 MUGA 1 PLAYGROUND REFUSE STORAGE





40 BIKE 26 CAR SPACES SPACES



### 4. CONTRIBUTION TO PRACTICE



Delivery of housing to aid London housing and affordability crisis



Borrowing cap has been lifted on local authorities, thus the study is timely



Using council assets to deliver housing Existing literature looks at demolition is cheaper and more expedient



and redevelopment of estates, not estate infill



Tool-kit can be applied to post-war, mid to high-rise estates in different contexts



Infill avoids the dissolution of communities and the gentrification of council estates

### 5. RECOMMENDATIONS

Consultation with residents is crucial, as building on open spaces and car parking areas in estates may prove unpopular if potential benefits are not relayed effectively. Research should therefore be undertaken to establish the best residential engagement strategy to meaningfully engage residents in plans for infill development.

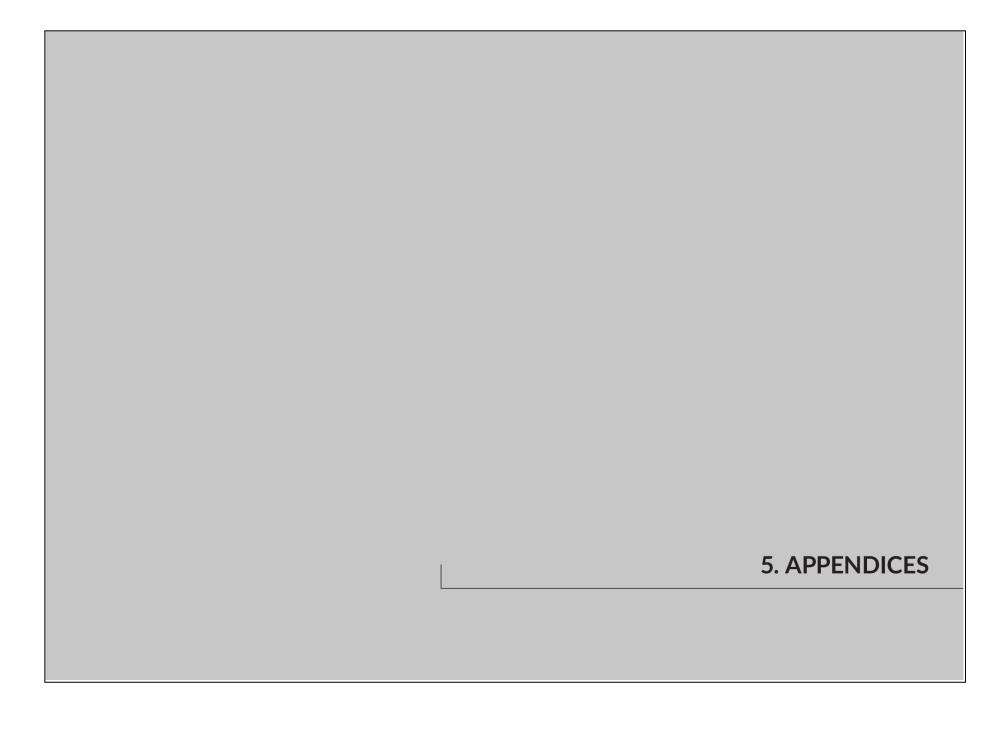
Once effective consultation has been undertaken, the infill principles should be applied to the northern part of the Home Park Estate to deliver a cohesive plan.

The rental models for affordable housing are an important aspect of infill development in order to fund ongoing maintenance and improvements to the estate and avoid deterioration of the public realm on estates. Further research should establish a cost effective and affordable rental model in order to maintain the estate's high-quality

### 6. PERSONAL REFLECTION

Council estates provide an affordable and important source of housing in the UK. As the borrowing cap on local authority housing has recently been lifted, council housing will hopefully come to the forefront of discussions and deliver much needed homes. This project, therefore, is timely and hopefully will encourage discussions about how council estates can provide high quality living environments for current and future residents.





# APPENDIX 1: TOOL KIT METHODOLOGY

	Tool-Kit Rule	Informing Literature and Case Studies
	Strategic Priorities	
1	Avoid the over-development of estates.	Baroness Road; Jubilee Street
2	Engage residents in meaningful consultation from the start.	The King Square Estate; The Triangle Estate;
3	Reinforce neighbourhood identity through the use of building materials that reflect existing development and local art that reflects the community identity	DCLG (2016); Future of London (2016); HTA et al (2016); The King Square Estate
4	Locate infill development on low-density, unused or leftover spaces such as garages and car parks.	King Square Estate; The Triangle Estate; Baroness Road; Jubilee Street
5	Locate infill blocks to reduce vehicular dominance of main roads	DCLG (2016); Savills (2016); King Square Estate; Jubilee Street
6	Accommodate infill development on top of existing buildings	The Triangle Estate
7	Locate infill development in problem areas	King Square Estate; The Triangle Estate; Baroness Road; Jubilee Street
8	Remove walkways between buildings	The Triangle Estate
9	Cite community facilities at the interface with the surrounding neighbourhood	Savills (2016): Future of London (2016); HTA et al (2016); King Square Estate
10	Entrances to blocks should face the street.	Savills (2016); King Square Estate; Jubilee Street
11	Blocks should frame important views or routes to ensure legibility.	The Triangle Estate
12	Use small areas of open space and rooftop gardens as open space	King Square Estate; Baroness Road
13	Public and private space should be clearly defined with unambiguous fences and gates	HTA et al (2016); DCLG (2016); Savills (2016); King Square Estate
14	Amenity space should be provided for a range of users, with places to rest for elderly people, play spaces for young children and activity space for teens	DCLG (2016); King Square Estate; The Triangle Estate; Baroness Road
15	Car parking and bike storage areas should be overlooked or secured with fob or barrier access	King Square Estate; Triangle Estate
16	Movement networks should be connected to the wider area to improve the permeability of the estate and connect to local facilities	DCLG (2016); Savills (2016); HTA et al (2016); King Square Estate; The Triangle Estate; Baroness Road

Table 2: Tool kit methodology

#### 1. LONDON PLAN SPACE STANDARDS

No. Bedrooms	Minimum Space Standard (m²)
1 bedroom	39
2 bedrooms	61
3 bedrooms	74
4 bedrooms	90

Table 3: Space standard:

#### 2. PROPOSED UNIT MIX

No. Bedrooms	% Total Dwellings
1 bedroom	20
2 bedrooms	35
3 bedrooms	
4 bedrooms	15

Table 4: Unit mix

# 3. THE PLAN

Total floor area provided from infill development in the plan -20% (estimated service areas ie. lifts, entrances, facilities):

6871M<sup>2</sup>

# 4. DWELLING PROVISION

No. Bedrooms	No. Dwellings
1 bedroom	20
2 bedrooms	34
3 bedrooms	
4 bedrooms	14
Total	98

Table 5: Dwelling provisio

Dwelling provision calculated using total floor area, unit mix and space standards to optimise dwellings within the parameters of the unit mix.

# 5. FINANCIAL CONTRIBUTIONS (MARKET SALE)

### 30% of dwellings for market sale.

No. Bedrooms	No. dwellings for sale	Sale revenue (£)
1 bedroom	6	1,500,000
2 bedrooms	10	3,000,000
3 bedrooms	9	4,050,000
4 bedrooms	4	2,400,000
Total	28	10,950,000

Table 6: Financial contribution:

This figure was used based on the King Square Estate precedent which delivered a number of quality public realm benefits funded by the sale of market dwellings.

### 7. BUILDING COSTS

Approx building costs for the provision of 4 new blocks, provision of a nursery, bike and refuse storage, estate landscaping and public realm improvements:

# £18,000,000

Based on the construction costs of the King Square Estate

### 8. GRANTS

One third of building costs covered by grants and Right to Buy receipts:

# £6,000,000

### 6. FINANCIAL CONTRIBUTIONS AFFORDABLE RENT (BELLINGHAM)

50% of dwellings at affordable rent 20% of dwellings social rent.

No. Bedrooms	No Dwellings (total minus market sale)	Max rent per month (£)	Monthly income generated (£)
1 bedroom	14	773	10,822
2 bedrooms	24	858	20,592
3 bedrooms	21	944	19,824
4 bedrooms	10	1030	10,300
Total			61,538
Total (per annum)			738,456

Table 7: Affordable rent

 $London\ Living\ Rent\ Data\ 2019/20\ for\ Bellingham\ Ward.\ LB\ Lewisham/\ Lewisham\ Homes\ use\ the\ London\ living\ rent\ as\ a\ basemark\ figure.$ 

### 9. PROJECT FUNDING

analysis, which shows

amount of children in the ward, translating to a need for larger dwellings with more bedrooms.

£10,950,000 Market sale

£6,000,000 Grants

£1,107,684 18 months of affordable rent contributions

£18,057,684 To cover built costs

Affordable rent contributions to subsidise social rent, cover ongoing maintenance and provide a viable source of income of LB Lewisham.

### APPENDIX 3: RESIDENTIAL ENGAGEMENT PRINCIPLES

#### Benefits to the community

to the public realm, including community centres, play areas and other open spaces, can be encouraged by getting residents to understand that increases in population benefit neighbourhoods in terms of vitality for local shops and services.

# Early consultation

The GLA's estate regeneration study (2015, p.16) stresses how important initial engagement is to encourage the acceptance of schemes by existing residents. The

A core component to the Estate Regeneration National Strategy (DCLG, 2016) is termed 'Residential Engagement and Protection'. The strategy proposes that residents, and the wider community, are involved in early, ongoing and inclusive discussions about plans for the estate. The strategy proposes that residents are given a final say on the scheme through, a vote or through workshops. There, however, is no stipulation of a threshold level of support or how the scheme should progress if

#### 'Genuine' consultation

Common to both City Villages (IPPR, 2015) and Completing London's Streets (Savills, 2015) is a lack of focus on how existing residents should be consulted and how they can inform the schemes. City Villages emphasises the importance of involving existing and new communities in the masterplanning of the new developments (p.65, 87), however does not propose ways in which they can encourage support from residents, given that the city villages concept will involve extensive demolition and redevelopment of established estates. Completing London's Streets also recognises the importance of consultation, stating in the conclusion of the report that the community should have a 'genuine and privileged role' in estate regeneration, which of the study focuses purely on the design of the new schemes, rather than how 'genuine' consultation can be undertaken to inform design.

the regeneration process and after it had been completed; this, it states, ensures that communities do not feel alienated, gives developers opportunities to respond to key

#### Relocation of residents

The National Strategy (DCLG, 2016) argues that residents should receive protection, referring to the promise that all council and housing association tenants have financial reimbursement for leaseholders or shared ownership schemes to enable homeownership. The GLA (2018, p.18) guidance for estate regeneration also states that residents should have a full right to return to estates following redevelopment.

#### Affordable housing

The GLA (2018, p.17) guidance for estate regeneration states that estate regeneration schemes should use the opportunity to provide as much additional affordable housing as possible by building at higher densities. The National Strategy (DCLG, 2016) does not include any guidance on how much of the regeneration sites should be given over to affordable housing or whether any existing assets should remain in council ownership. An obvious problem emerges from this: assets are transferred out of council ownership, thus further escalating the problem of a lack of local authority

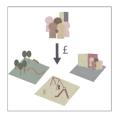
#### Transparency

The GLA (2015) state that the estate regeneration rationale has to be made clear offered something in return, such as improvements to existing dwellings. Regarding explain any transfer in housing stock, which may involve additional costs for housing

Another key principle in the GLA strategy is that the estate regeneration schemes should set out options appraisals in a clear way, to ensure that resident's feel that decisions are transparent and unbiased. The report also states that options appraisals should go beyond just considering the financial aspects of a scheme, which may often suggest that demolition and rebuilding is the most viable option, but also look at the social and environmental impacts of schemes as they give a broader picture and may point towards refurbishments providing greater social benefits.

#### Final say

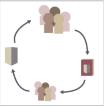
The GLA's (2018, p. 22) guidance on estate regeneration states that schemes brought in as a requirement on all projects involving any demolition of social homes and the construction of 150 homes or more. A positive ballot is one where the therefore does not apply in every instance.



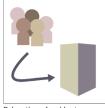
Benefits to the community



Early consultation



Genuine consultation (IPPR, 2015; Savills, 2016; GLA, 2015) (DCLG, 2016; GLA, 2018)



Relocation of residents



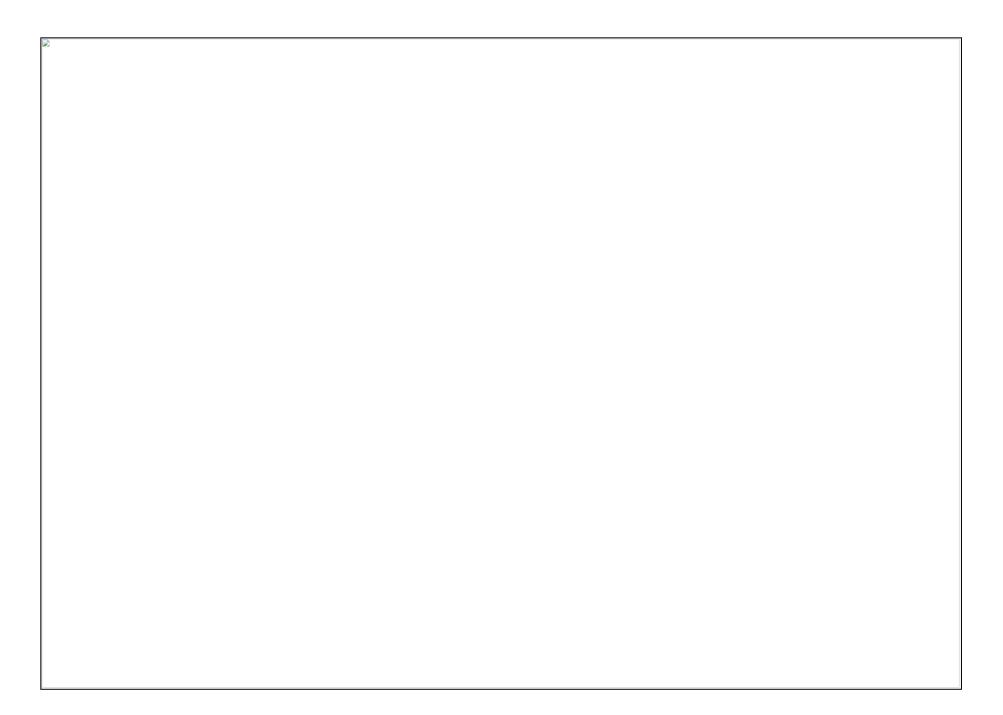
Final sav



Affordable housing



Transparency



#### APPENDIX 5: REFERENCE LIST

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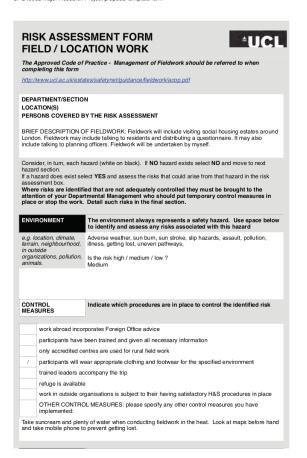
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SEPTEMBER 2013

A FACCHING-STACK SUPERV

### APPENDIX 6: RISK ASSESSMENT FORM

BPLN0052 Major Research Project proposal template form



EME	RGENCIES		Where emergend any risks	cies may	arise use space below to identify and assess
e.g. fi	re, accider	its	Loss/stealing of p	roperty, a	accidents involving myself and others.
	TROL SURES		Indicate which p	rocedur	es are in place to control the identified risk
	participar	nts have	registered with LOC	CATE at	http://www.fco.gov.uk/en/travel-and-living-abroad/
	fire fightir	ng equip	ment is carried on t	he trip ar	d participants know how to use it
	contact n	umbers	for emergency serv	ices are	known to all participants
/	participar	nts have	means of contactin	g emerg	ency services
	participants have been trained and given all necessary information				
	a plan for rescue has been formulated, all parties understand the procedure				
	the plan f	or rescu	e /emergency has a	recipro	cal element
	OTHER O		L MEASURES: ple	ase spe	cify any other control measures you have
will ke		nic equip	ment out of site wh		all times to aid contacting emergency services. I ucting field work to reduce the risk of equipment
FIELD	OWORK	1			April 201
OHE	MENT		Is equipment	N	If 'No' move to next hazard
LUD:			used?		If 'Yes' use space below to identify and assess any
. QUI					
TO D					risks

	used?	If 'Yes' use space below to identify an assess any	a
		risks	
e.g. clothing, outboard motors.			
CONTROL MEASURES	Indicate which p	rocedures are in place to control the identified	risk
	·		risk
the departmental	written Arrangeme	ent for equipment is followed	
the departmental	written Arrangeme		
the departmental	written Arrangeme	ent for equipment is followed	
the departmental participants have all equipment has	written Arrangeme	int for equipment is followed  h any necessary equipment appropriate for the wo	

IL H	EALTH				lways represents a safety hazard. Use assess any risks associated with this
person specia consid	ccident, illness, nal attack, al personal derations or rabilities.	Injury, asthma, p Is the risk high /r Low			
CONT	TROL SURES	Indicate which p	rocedur	es a	re in place to control the identified risk
	an appropriate	number of trained	first-aide	rs a	nd first aid kits are present on the field trip
					ations/ carry appropriate prophylactics
	participants ha physically suit	ive been advised o	f the phy	sical	demands of the trip and are deemed to be
	participants ha encounter	ve been adequate	advice o	n ha	mnful plants, animals and substances they may
	participants wh medication for		on have	advi	sed the leader of this and carry sufficient
	implemented: ensure that I take		ation with	n me	
weara	implemented: ensure that I take	e my asthma medic	ation with	n me	whilst conducting fieldwork. I will ensure that i
weara	implemented: ensure that I take appropriate cloth	e my asthma medic ing and footwear t Will transport	ation with	n me	whilst conducting fieldwork. I will ensure that iny.
TRAN	implemented: ensure that I take appropriate cloth	e my asthma medic ing and footwear t Will transport be required	NO YES from laci	n me	whilst conducting fieldwork. I will ensure that in the state of the st
TRAN	implemented: ensure that I take appropriate cloth	e my asthma medicing and footwear to will transport be required	NO YES from lack	me: inju	whilst conducting fieldwork. I will ensure that in the state of the st
TRAN	implemented: ensure that I take appropriate cloth	e my asthma medicing and footwear to will transport be required  Accidents arising attacks on public	NO YES from lack	me: inju	whilst conducting fieldwork. I will ensure that in the state of the st
TRAN	implemented: ensure that I take appropriate cloth  ISPORT  ired vehicles	e my asthma medicing and footwear to will transport be required  Accidents arising attacks on public Is the risk high / t Low	NO YES from lact transport	/ / cof	whilst conducting fieldwork. I will ensure that in the state of the st
TRAN	implemented: ensure that I take appropriate cloth isport ired vehicles	e my asthma medicing and footwear to will transport be required  Accidents arising attacks on public lis the risk high / r. Low  Indicate which p	NO YES from lact transport nedium /	/ / cof	Move to next hazard  Use space below to identify and assess any risks maintenance, suitability or training. Terrorist resonal attack.
TRAN	implemented: ensure that I take appropriate cloth ISPORT  IROUTE  IROU	e my asthma medicing and footwear to will transport be required  Accidents arising attacks on public Is the risk high / t Low	NO YES from lacitransportnedium /	/ cof c. Pe low:	whilst conducting fieldwork. I will ensure that it y.  Move to next hazard  Use space below to identify and assess any risks maintenance, suitability or training. Terrorist sonal attack.
TRAN	implemented:	will transport be required  Accidents arising attacks on public Low Indicate which p	NO YES from lacitransport nedium /	/ / cof Pe	whilst conducting fieldwork. I will ensure that it y.  Move to next hazard  Use space below to identify and assess any risks maintenance, suitability or training. Terrorist sonal attack.
TRAN	implemented: Insure that I take appropriate cloth ISPORT  IROL SURES  only public trait the vehicle will transport must	will transport be required Accidents arising attacks on public Is the risk high /r Low Indicate which p	NO YES from lact transport nedium /	/ / cof t. Pe low:	whilst conducting fieldwork. I will ensure that it ny.  Move to next hazard  Use space below to identify and assess any risks  maintenance, suitability or training. Terrorist resonal attack.  re in place to control the identified risk
TRAN	implemented: Insure that I take appropriate cloth ISPORT  IROL SURES  only public trait the vehicle will transport must drivers comply	will transport be required Accidents arising attacks on public Is the risk high /r Low Indicate which p	NO YES from lact transport nedium / procedum putable sained in c	/ / coff. Pe low:	whilst conducting fieldwork. I will ensure that it yy.  Move to next hazard  Use space below to identify and assess any risks maintenance, suitability or training. Terrorist rsonal attack.  re in place to control the identified risk  lier  Jiliance with relevant national regulations  Ji/www.uci.ac.uk/hr/docs/college_drivers.php
TRAN	implemented:	with Uct Policy o with a main and footwear the service of the ser	NO YES from lacitoral prevent  NO YES from lacitoral procedure  putable s ained in or n Drivers	/ cof t. Pe low:	whilst conducting fieldwork. I will ensure that it yy.  Move to next hazard  Use space below to identify and assess any risks maintenance, suitability or training. Terrorist rsonal attack.  re in place to control the identified risk  lier  Jiliance with relevant national regulations  Ji/www.uci.ac.uk/hr/docs/college_drivers.php
TRAN	implemented:	with Uct Policy o with a main and footwear the service of the ser	NO YES from laccordinates of the provided in t	/ cof Pe low:	whilst conducting fieldwork. I will ensure that it my.  Move to next hazard  Use space below to identify and assess any risks maintenance, suitability or training. Terrorist rsonal attack.  re in place to control the identified risk  liter  Sliance with relevant national regulations  S/www.ucl.ac.uk/hr/docs/college_drivers.php riate licence rriver/operator fatigue, and there will be

DEAL THE	ING WITH	Will people be	Υ	If 'No' move to next hazard	
PUBL	ıc	dealing with public		If 'Yes' use space below to identify an assess any	ıd
				risks	
e.g. ir. obser	eterviews, ving	Personal attack, cau Is the risk high / med Low		nce, being misinterpreted. w?	
CONT	ROL	Indicate which pro-	cedures	are in place to control the identified ris	sk
	all participants	are trained in intervie	wing tec	hniques	
	interviews are	contracted out to a th	ird party		
	advice and su	port from local group	s has be	en sought	
/	participants do	not wear clothes that	t might ca	ause offence or attract unwanted attention	n
/	interviews are	conducted at neutral	locations	or where neither party could be at risk	
	OTHER CONT implemented:	ROLMEASURES:pl	ease spe	cify any other control measures you have	2
		ducted in a public spac oid sensitive material.		ure the risk of person attack is reduced.	

WORKING ON OR	Will people work on	N	If 'No' move to next hazard
NEAR WATER	or near water?		If 'Yes' use space below to identify and assess any
			risks
e.g. rivers, marshland, sea.	Examples of risk: di medium / low?	rowning,	malaria, hepatitis A, parasites. Is the risk high /
CONTROL MEASURES	Indicate which pro	ocedures	are in place to control the identified risk
MEASURES			
MEASURES  lone working o	n or near water will no	t be allow	·

all participants a		mers			
			equipment, e.g. buoyancy aids, wellingtons		
hoat is operated	d by a competent person				
			ans of propulsion e.g. oars		
	e received any app				
			cify any other control measures you have		
MANUAL HANDLING	Do MH activities	N	If 'No' move to next hazard		
(MH)	take place?		If 'Yes' use space below to identify and assess any		
			risks		
equipment, physical unsuitability for the task.					
CONTROL MEASURES	Indicate which pr	rocedures	are in place to control the identified risk		
MEASURES			·		
MEASURES the departmenta	al written Arrangeme	ent for MH	is followed		
the departmenta the supervisor h	al written Arrangeme nas attended a MH r hin reasonable limit	ent for MH isk assess	is followed		
the departmenta the supervisor h all tasks are with prohibited from	al written Arrangeme nas attended a MH r hin reasonable limit	ent for MH isk assess s, persons	is followed sment course physically unsuited to the MH task are		
the departments the supervisor h all tasks are with prohibited from all persons perfe	al written Arrangeme nas attended a MH r hin reasonable limit such activities	ent for MH risk assess s, persons e adequat	is followed sment course physically unsuited to the MH lask are ely trained		
the departments the supervisor h all tasks are with prohibited from all persons performed the supervisors and supervisors are supervisors.	al written Arrangeme nas attended a MH r hin reasonable limit such activities orming MH tasks ar ponents will be asse	ent for MH risk assess s, persons re adequat embled on	is followed sment course physically unsuited to the MH lask are ely trained		
the departments the supervisor h all tasks are with prohibited from all persons perfi equipment com any MH task ou	al written Arrangemen nas attended a MH r hin reasonable limit such activities forming MH tasks ar ponents will be asse tside the competence	ent for MH risk assess s, persons re adequat embled on ce of staff	is followed sment course physically unsuited to the MH task are ely trained site		
the departmenta the supervisor h all tasks are with prohibited from all persons perfi equipment com any MH task ou OTHER CONTR	al written Arrangemen nas attended a MH r hin reasonable limit such activities forming MH tasks ar ponents will be asse tside the competence	ent for MH risk assess s, persons re adequat embled on ce of staff	is followed sment course physically unsuited to the MH task are ely trained site will be done by contractors		

	MARKET IN MARKET IN MARKET	N	I 'No' move to next hazard				
SUBSTANCES	Will participants work with	14	If 'Yes' use space below to identify and				
			assess any				
	substances		risks				
e.g. plants, chemical, biohazard, waste	Examples of risk: il risk high / medium		- poisoning, infection, illness, burns, cuts. Is the				
CONTROL MEASURES	Indicate which procedures are in place to control the identified risk						
the department	al written Arrangemer	nts for d	ealing with hazardous substances and waste are				
	all participants are given information, training and protective equipment for hazardous substances they may encounter						
for their needs							
	waste is disposed of in a responsible manner  suitable containers are provided for hazardous waste						
			us waste ecify any other control measures you have				
OTHER HAZARDS	Have you identified	N	I 'No' move to next section				
	any other		If 'Yes' use space below to identify and				
	hazards?		assess any				
ie anvotherhazards	hazards?		assess any risks				
must be noted and							
must be noted and assessed here.	hazards?  Hazard: Risk: is the risk		risks				
must be noted and assessed here.	hazards?  Hazard: Risk: is the risk	ntrol m					
must be noted and assessed here.	hazards?  Hazard: Risk: is the risk	ntrol m	risks				
must be noted and assessed here.  CONTROL MEASURES	hazards?  Hazard: Risk: is the risk  Give details of con		risks				
must be noted and assessed here.  CONTROL MEASURES  Have you identified a not	hazards?  Hazard: Risk: is the risk  Give details of cor		easures in place to control the identified risks  / Move to Declaration  Use space below to identify the risk and what				
i.e. any other hazards must be noted and assessed here.  CONTROL MEASURES  Have you identified a not adequately controlled	hazards?  Hazard: Risk: is the risk  Give details of cor	NO YE	easures in place to control the identified risks  Move to Declaration  Use space below to identify the risk and				

Is this project subject to the UCL requirements on the ethics of Non-NHS Human Research?						
If yes, please state your Project ID Number						
For more information, please refer to: http://ethics.grad.ucl.ac.uk/						
DECLARATION			I whenever there is a significant of ipating in the work have read the			
	Select the appropriate statement:					
/	I the undersigned significant residua	gned have assessed the activity and associated risks and declare that there is no sidual				
	risk					
/	I the undersigned controlled by	the undersigned have assessed the activity and associated risks and declare that the risk will be ontrolled by				
	the method(s) listed above					
NAME OF SUPERVISOR						
Tobias Goevert						
**SUPERVISOR APPROVAL TO BE CONFIRMED VIA E-MAIL **						
FI	ELDWORK 5			April 2019		